Swartland Municipality

2019/2022 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

Swartland Munisipaliteit 28/03/2019

SAKE VIR BESPREKING

Terugblik oor 2016/19

7.2 2de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2019 tot 2022

7.4 Konsep 2019/20 SDBIP & KPI's en Teikens vir 2019/20

Tijmen van Essen
Executive Mayor
28 March 2019

MATTERS FOR CONSIDERATION

Looking back over 2016/19

7.2 2nd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2019 to 2022

7.4 Draft 2019/20 SDBIP & KPI's and Targets 2019/20

Core Components of Success:

A quote by Lao Tzu

"Life is a series of natural and spontaneous changes.
Don't resist them—that only creates sorrow.
Let reality be reality.
Let things flow naturally forward in whatever way they like."

You (and We) must be willing to take risks, whether big or small.

A quote out of David J. Schwartz bestselling book: "The Magic of Thinking Big"

"Those who believe they can move mountains, do.
Those who believe they can't, cannot.
Belief triggers the power to do."

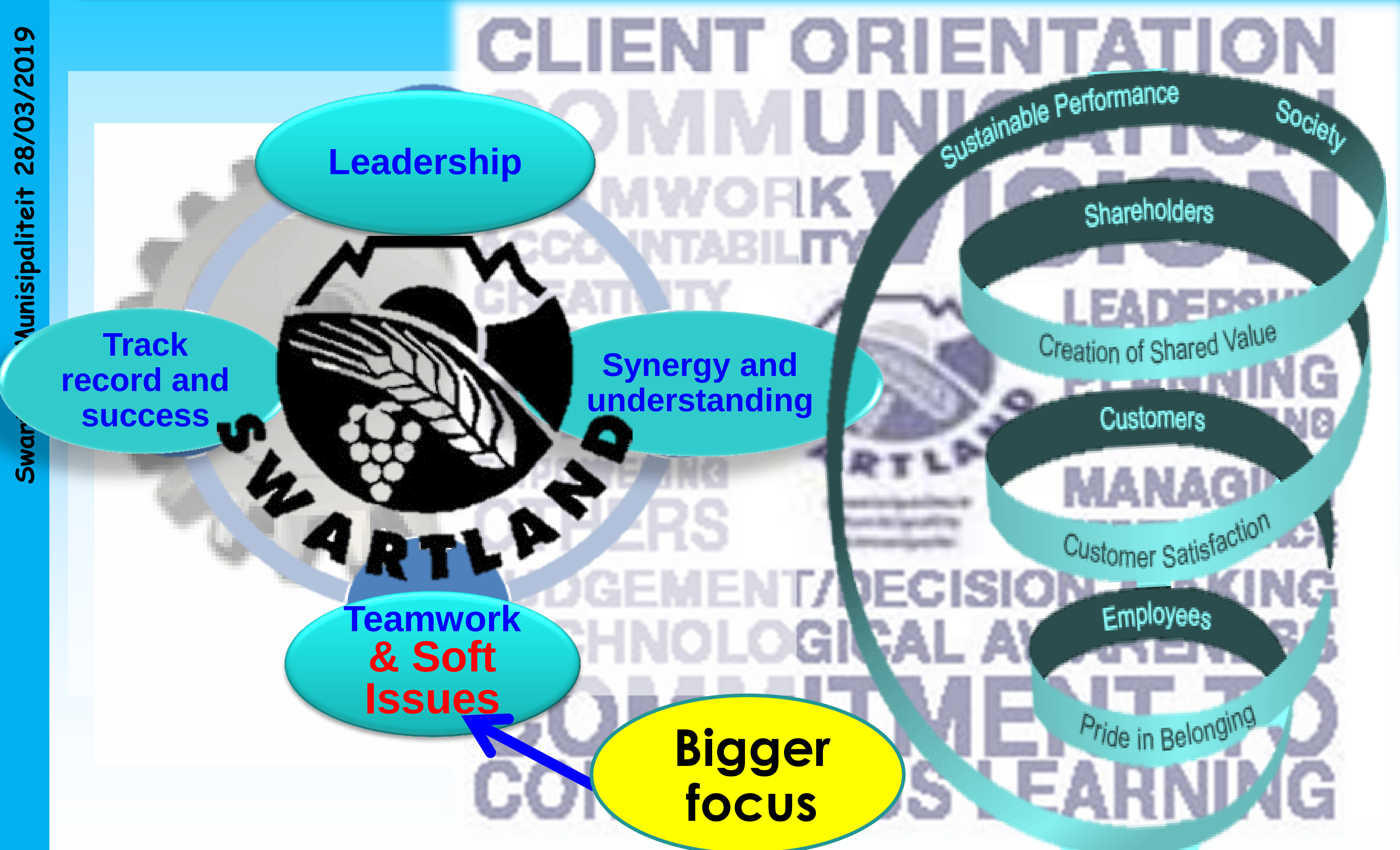
Moreover, I invite you to think big and act big, to gain the greater rewards in your life,
<u>and in the continued existence of Swartland municipality</u>

Core Components of Success:

"Move out of your comfort zone. You can only grow if you are willing to feel awkward and uncomfortable when you try something new."

—Brian Tracy

Core Components of Success:



Swartland Municipality

2019/2022 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

Swartland Munisipaliteit 28/03/2019

SAKE VIR BESPREKING

Terugblik oor 2016/19

7.2 2de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2019 tot 2022

7.4 Konsep 2019/20 SDBIP & KPI's en Teikens vir 2019/20

Tijmen van Essen
Executive Mayor
28 March 2019

MATTERS FOR CONSIDERATION

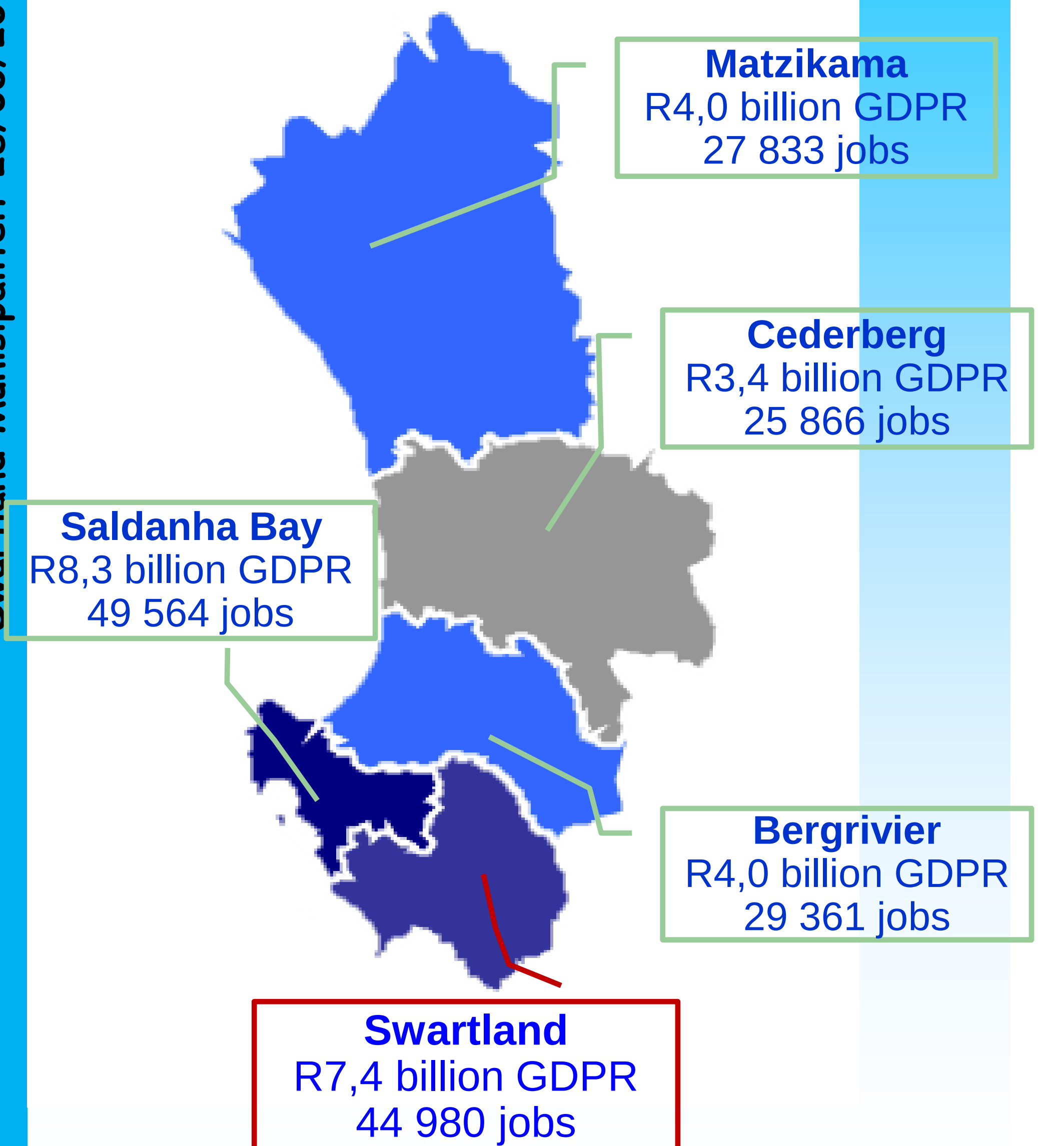
Looking back over 2016/19

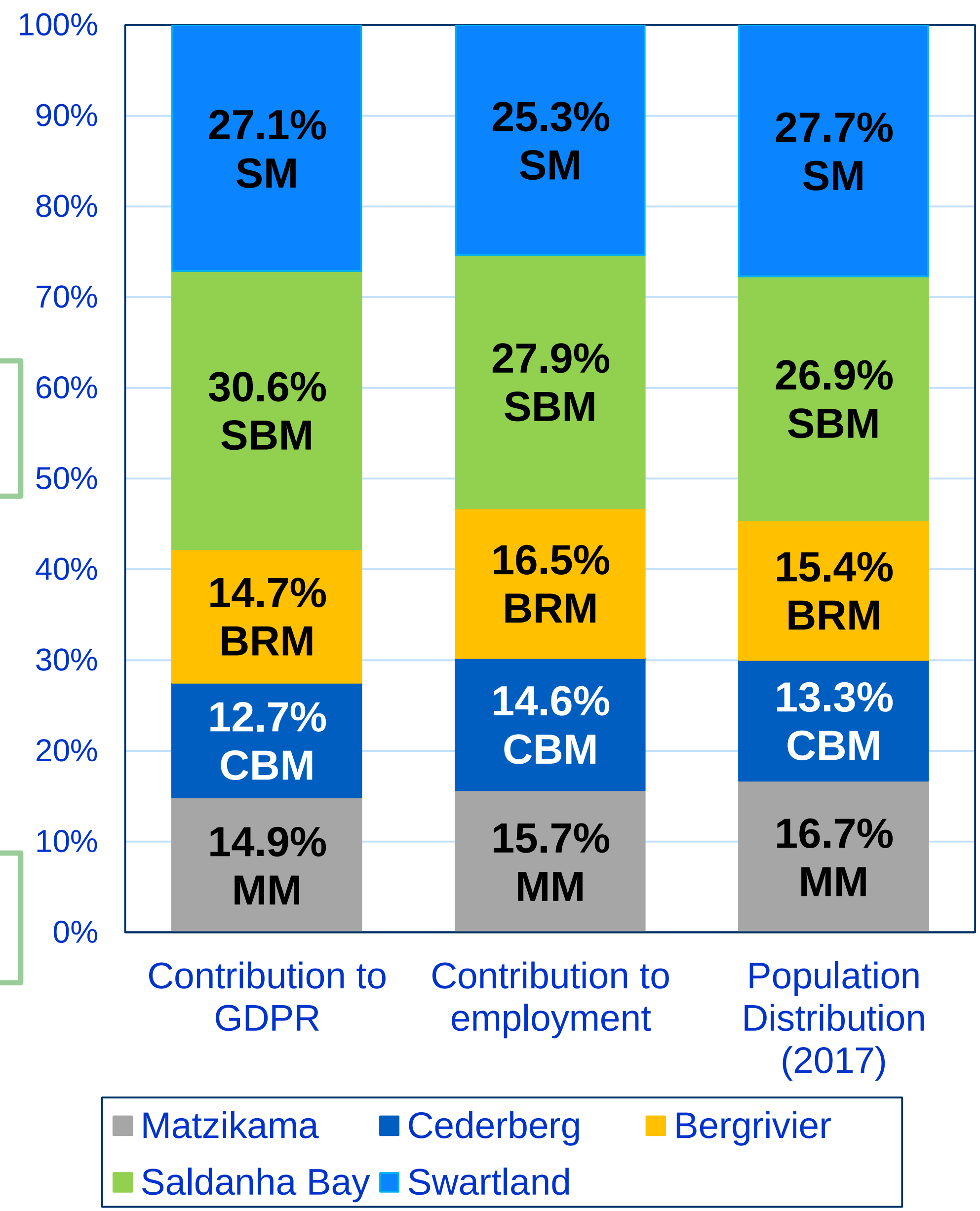
7.2 2nd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2019 to 2022

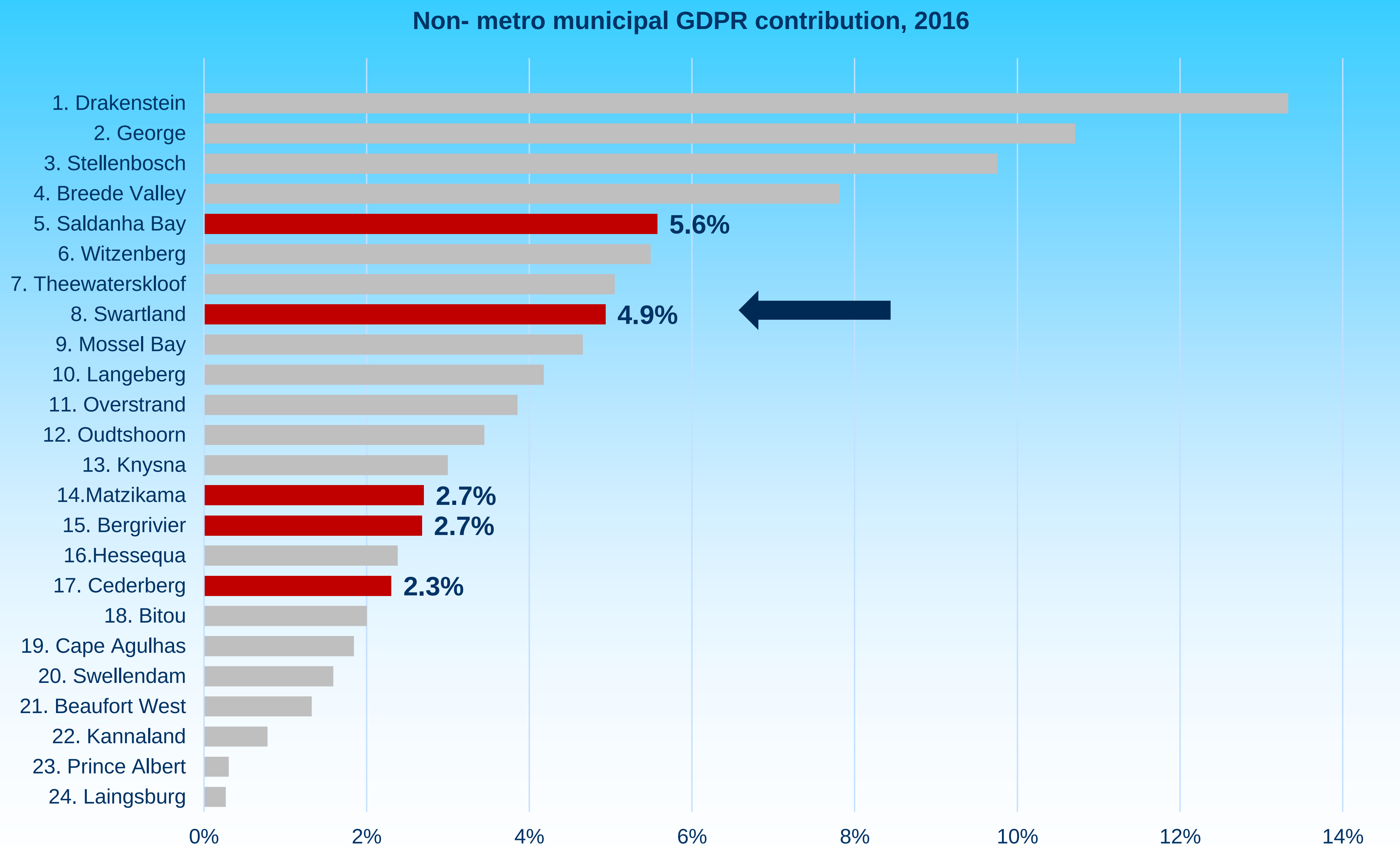
7.4 Draft 2019/20 SDBIP & KPI's and Targets 2019/20

Municipal GDPR Contribution, 2016



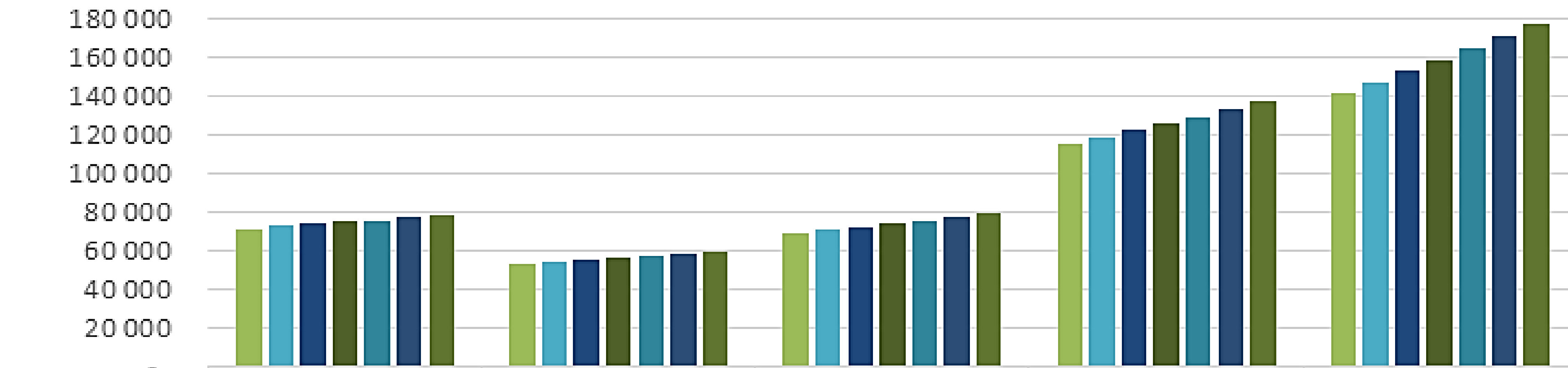


Municipal GDPR Contribution



POPULATION GROWTH 2018 TO 2014

This growth for Swartland Municipality for the 2018 to 2024 period is well above the West Coast District's 2.8 per cent and the highest of all municipalities in the Province



	Matzikama	Cederberg	Bergrivier	Saldanha Bay	Swartland
2018	71 403	53 451	69 077	115 269	141 411
2019	72 574	54 424	70 772	118 809	147 111
2020	73 668	55 344	72 424	122 317	152 846
2021	74 698	56 222	74 046	125 813	158 641
2022	75 678	57 068	75 650	129 320	164 525
2023	76 854	58 067	77 485	133 263	171 043
2024	77 926	58 994	79 252	137 134	177 553

Agriculture Overview (2017 vs 2013)

CROPS	MM	CBM	BRM	SBM	SM	West Coast District	% increase (District)
Grains, legumes and oilseeds	-2 256.9	2 031.0	2 709.8	-1 484.6	**5 914.5**	6 913.8	**2.5%**
Vegetables	-1 079.7	-3 797.9	-1 006.8	55.0	**-1 245.1**	-7 074.5	**-49.5%**
Pome Fruit	0.0	8.2	103.1	0.0	-7.4	103.9	**20.8%**
Stone Fruit	-2.1	71.3	-151.7	0.0	**-55.5**	-138.0	**-14.9%**
Grapes (Table and Wine)	-969.1	-56.2	-329.3	0.7	**-2 423.5**	-3 777.4	**-12.2%**
Citrus	23.3	1 570.7	760.8	0.0	**269.3**	2 624.1	**30.8%**
Other fruit	-4.1	87.2	-51.1	1.6	**91.9**	125.5	**17.6%**
Olives	11.8	21.9	-58.7	8.7	**-28.9**	-45.3	**-5.3%**
Berries	0.0	0.4	-10.4	0.0	0.0	-9.9	**-9.7%**
Rooibos tea	2 455.5	6 312.3	13 352.2	805.7	**20.7**	22 946.4	**63.8%**
Other	36.4	27.0	24.0	0.0	91.1	178.5	-
Total	**-1 784,9**	**6 276**	**15 341,9**	**-613,1**	**2 627,1**	**21 847,1**	**6.7%**

- Net increase in hectares under production
- Hectares under citrus, pome fruit, rooibos have increased by 30,8%, 20,8% 63,8% - development opportunities
- Large decline in hectares under production for vegetables & grapes

Annual household income – West Coast 2017

Income category	West Coast District	Matzikama	Cederberg	Bergrivier	Saldanha Bay	Swartland	
No income	10.7	8.1	9.6	9.4	14.1	10.4	Low income
R1 - R6 314	1.8	1.8	1.6	1.5	2.3	1.4	
R6 315 - R12 628	3.1	3.3	3.3	1.9	3.9	2.9	
R12 629 - R25 257	14.0	17.3	18.3	13.7	10.9	13.1	
R25 258 - R50 514	21.8	24.9	25.2	22.4	17.4	22.1	
Subtotal	**51.4**	**55.3**	**58.1**	**49.0**	**48.6**	**49.9**	
R50 515 - R101 028	19.2	18.3	20.7	21.8	16.6	20.1	Middle Income
R101 029 - R202 055	13.2	11.6	10.4	14.0	15.2	13.0	
R202 056 - R404 111	9.4	8.5	6.5	9.1	11.5	9.5	
Subtotal	**41.8**	**38.4**	**37.7**	**45.0**	**43.3**	**42.7**	
R404 112 - R808 221	4.9	4.4	3.2	4.5	5.7	5.3	High Income
R808 222 - R1 616 442	1.3	1.1	0.7	0.8	1.7	1.6	
R1 616 444 - R3 232 885	0.4	0.5	0.2	0.4	0.5	0.3	
R3 232 886 +	0.3	0.3	0.1	0.4	0.3	0.2	
Subtotal	**6.8**	**6.3**	**4.2**	**6.1**	**8.1**	**7.5**	

- Approximately 50% households across most municipal areas are low income earners; Cederberg at 58.1%, Matzikama at 55.3%
- Saldanha Bay (8.1%) and Swartland (7.5%) have the highest proportions of high income earners

West Coast:Prov. Infrastr.Spend,2018/19

Department R'000	West Coast District Municipality	Bergrivier	Matzikama	Swartland	Saldanha Bay	Cederberg	Total
Education	-	800	-	**5 500**	10 500	400	17 200
Health	-	1 770	700	**81 250**	60 601	1 251	145 572
Human Settlements	-	7 000	24 230	**40 220**	34 450	16 800	122 700
Public Works: General Buildings	-	-	-	**-**	-	19 590	19 590
Public Works: Transport	221 726	56 500	-	**134 000**	156 000	1 000	569 226
Social Development	-	38	569	**100**	-	-	707
Total	**221 726**	**66 108**	**25 499**	**261 070**	**261 551**	**39 041**	**874 995**

- Provincial infrastructure spend within geographical jurisdiction of the West Coast District amount to R874.995 million
- Concentrated in Saldanha Bay (R261.551 million) and Swartland (R261.070 million) and West Coast District Municipality (R221.726 million)

2017/18 RATINGS OF AGRICULTURAL PROPERTIES AT R 5 000 000.00

WEST COAST DISTRICT MUNICIPALITY	MUNICIPALITY AVERAGE R 9 594 (R800 p/m)	ANNUAL RATES ON A FARM PROPERTY (R5 mil)
	Bergrivier	R13 920 (R1 160 p/m)
	Cederberg	R11 532 (R960 p/m)
	Matzikama	R8 510 (R910 p/m)
	Saldanha Bay	R6 787 (R570 p/m)
	Swartland	R7 220 (R600 p/m)

2017/18 RATINGS OF RESIDENTIAL PROPERTIES AT R 2 000 000.00

WEST COAST DISTRICT MUNICIPALITY	MUNICIPALITY AVERAGE R 16 736 (R 1 395 p/m)	ANNUAL RATES ON A RESIDENTIAL PROPERTY WITH A MARKET (R2 mil)
	Bergrivier	R22 050 (R1 840 p/m)
	Cederberg	R22 500 (R1 870 p/m)
	Matzikama	R16 890 (R1 410 p/m)
	Saldanha Bay	R10 780 (R900 p/m)
	Swartland	R11 460 (R960 p/m)

Swartland: At a Glance

Demographics

Population Estimates, 2018; Actual households, 2016

Population	Households
141 411	39 139

Education

2017

Matric Pass Rate	83.5%
Learner-Teacher Ratio	40.4
Gr 12 Drop-out Rate	20.2%

Poverty

2017

Gini Coefficient	0.58
Human Development Index	0.68

Swartland: Basic Service Delivery at a Glance

Western Cape Government
Provincial Treasury

Access to Basic Service Delivery

Percentage of households with access to basic services, 2016

Water	Refuse Removal	Electricity	Sanitation	Housing
92.8%	83.5%	96.2%	98.4%	94.6%

Road Safety 2017

Fatal Crashes	36
Road User Fatalities	38

Labour 2017

Unemployment Rate

10.4%

Socio-economic Risks

Risk 1	Drought
Risk 2	Increasing population & demands for services
Risk 3	Stagnating Economic Growth

Largest 3 Sectors

Contribution to GDP, 2016

Manufacturing	Wholesale and retail trade, catering and accommodation	Agriculture, forestry and fishing
22.9%	17.5%	15.9%

Swartland: Water Non-financial Census of Municipalities	2007	2017	Change 2007 - 2017	Average annual change 2007 - 2017
Domestic and non-domestic water services per consumer/ billing unit	15 781	21 600	5 819	3.2%
Indigent support for water services	3 559	8 357	4 798	8.9%

Swartland: Sanitation Non-financial Census of Municipalities	2007	2017	Change 2007 - 2017	Average annual change 2007 - 2017
Domestic and non-domestic sanitation services per consumer/ billing unit	14 533	20 272	5 739	3.4%
Indigent support for sanitation services	3 559	7 921	4 362	8.3%

Swartland: Electricity

Non-financial Census of Municipalities	2007	2017	Change 2007 - 2017	Average annual change 2007 - 2017
Domestic and non-domestic electricity services per consumer/ billing unit	12 605	17 614	5 009	3.4%
Indigent support for electricity services	3 559	7 296	3 737	7.4%

Unemployment Rates for the Western Cape (%)											
Area	07	08	09	10	11	12	13	14	15	16	17
Swartland	4,7	6,1	7,3	8,5	8,9	8,9	8,6	9,3	8,5	9,5	10,4
West Coast District	4,7	6,5	7,9	9,3	9,7	9,6	9,2	10,0	9,0	10,1	11,1
Western Cape	13,3	12,9	14,2	15,5	15,7	15,8	15,7	16,1	16,2	17,4	18,2

Eskom / Swartland Tariff Increases

11 Year	Eskom Nominal	Swartland Municipality Nominal	% SM Lower	Eskom Nominal Cummulative	Swartland Municipality Nominal Cummulative
2007/2008	0.06	0.06	0.00	1.06	1.06
2008/2009	0.36	0.22	-0.14	1.43	1.29
2009/2010	0.31	0.25	-0.06	1.88	1.61
2010/2011	0.29	0.24	-0.05	2.43	2.00
2011/2012	0.27	0.20	-0.06	3.08	2.40
2012/2013	0.14	0.11	-0.02	3.49	2.67
2013/2014	0.07	0.07	-0.01	3.75	2.85
2014/2015	0.08	0.07	-0.01	4.05	3.06
2015/2016	0.14	0.12	-0.02	4.63	3.43
2016/2017	0.08	0.08	0.00	4.99	3.70
2017/2018	0.00	0.02	0.02	5.00	3.77
2018/2019	0.07	0.07	0.00	5.37	4.02
Average/year	0.16	0.13	-0.03	4.09	2.81
				11 Year % increace	

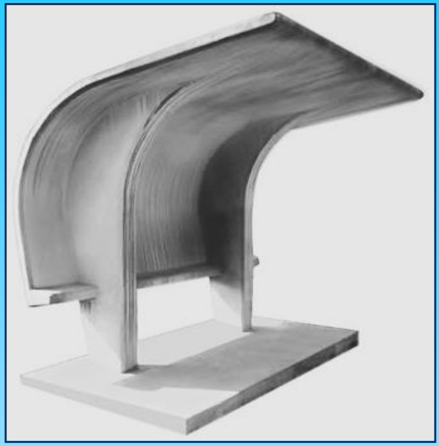
Swartland Munisipaliteit 28/03/2019

Informal Tenders >R30,000 <R200,000				
	No. of Tenders	Tender Amount	% Amount	% Tenders
Total	82	R 6 692 160.19		
PDI >51% Black Ownership	50	R 3 914 055.83	58.49%	60.98%
Local Suppliers- Swartland	17	R 1 752 090.93	26.18%	20.73%
Local Suppliers- Swartland & PDI >51% Black Ownership	11	R 888 640.72	13.28%	13.41%

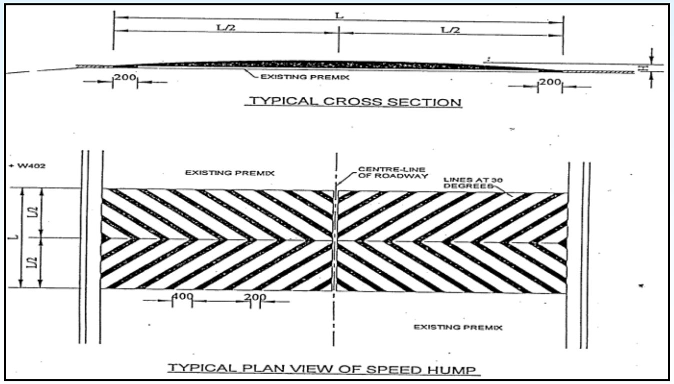
Tenders Awarded: 2017-2018

Formal Tenders >R200,000				
	No. of Tenders	Tender Amount	% Amount	% Tenders
Total	39	R 44 625 764.75		
PDI >51% Black Ownership	25	R 28 605 010.71	64.10%	64.10%
Local Suppliers- Swartland	9	R 5 765 578.22	12.92%	23.08%
Local Suppliers- Swartland & PDI >51% Black Ownership	7	R 4 802 515.00	10.76%	17.95%

WORK DONE FROM THE R 100 000 PER WARD FROM 2013 TO 2018



Wat is gedoen met die wykstoekennings van R 100 000.00 per wyk vanaf 2013 tot 2018								
	Speel toerusting	Spoed walle	Bus hokkies	Bome	Kersliggies + Ligte	Sypaadjies + Randstene	Omheining	Straat naamborde
2013/14	R 556 645	R -	R -	R 69 000	R -	R 70 000	R 245 000	R -
2014/15	R 262 500	R 160 000	R 207 500	R 102 500	R 115 000	R 130 000	R -	R -
2015/16	R 305 800	R 330 700	R 72 000	R 150 000	R 60 000	R -	R 55 000	R 20 000
2016/17	R 343 000	R 712 000	R -	R 50 000	R 15 000	R 15 000	R 65 000	R -
2017/18	R 275 000	R 672 000	R -	R -	R 15 000	R 20 000	R 49 000	R -
Totaal	R 1 742 945	R 1 874 700	R 279 500	R 371 500	R 205 000	R 235 000	R 414 000	R 20 000
Elk	R 50 000	R 8 000	R 18 000	R 400	R 1 500		R 35 000	R 1 000
Aantal	35	234	16	929	137		12	20



SWARTLAND
BUILDING AND RESURFACING ROADS (+Priority list)

Gravel- to Asphalt Roads - Distance and Costs

Wyke	Dorp	Afstand (m)	Beraming (2019)
7 + 8 + 9 + 10	Malmesbury	3 059	R 11 979 044.00
12	Riebeek Kasteel	3 652	R 14 301 232.00
3	Riebeek Wes	1 823	R 7 138 868.00
3	Ongegund	120	R 469 920.00
1 + 2	Moorreesburg	12 453	R 48 765 948.00
1	Koringberg	6 464	R 25 170 816.00
7	Abbotsdale	5 969	R 23 374 604.00
7	Kalbaskraal	7 884	R 30 873 744.00
4	Chatsworth	22 676	R 88 799 216.00
4	Riverlands	-	R -
5 & 6	Darling	9 296	R 37 918 628.00
5	Yzerfontein	418	R 1 636 888.00
	Total	73 814	290 428 908

- The list includes mainly residential streets.
- Streets marked in gravel are still not built,or do not currently serve as part of the network.
- All streets are segregated in segments except for Chatsworth, because of the amount.
- Second Avenue in Chatsworth is a Provincial road.
- The bus route in Chatsworth becomes normal streets for this estimate.
- Estimated on average price basis, and not by specific street.
- No future escalation allowed.and VAT is excluded.

ROAD RESEAL & BUILDING

2019 to 2022
Sport R 9 248 749

PROGRAM OPGESTEL IN 2010 & HERSIEN 2018/19

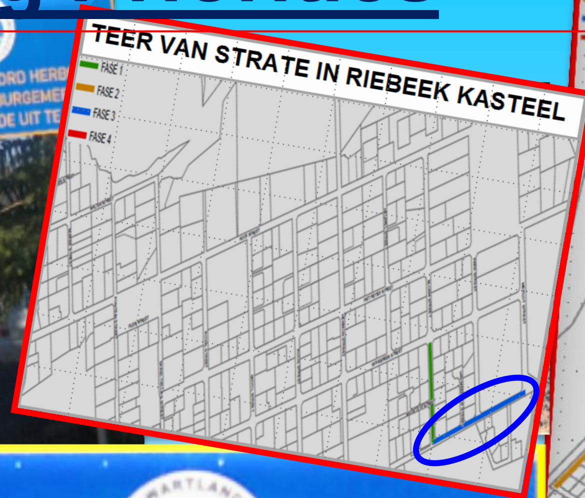
Swartland Munisipaliteit 28/03/2019

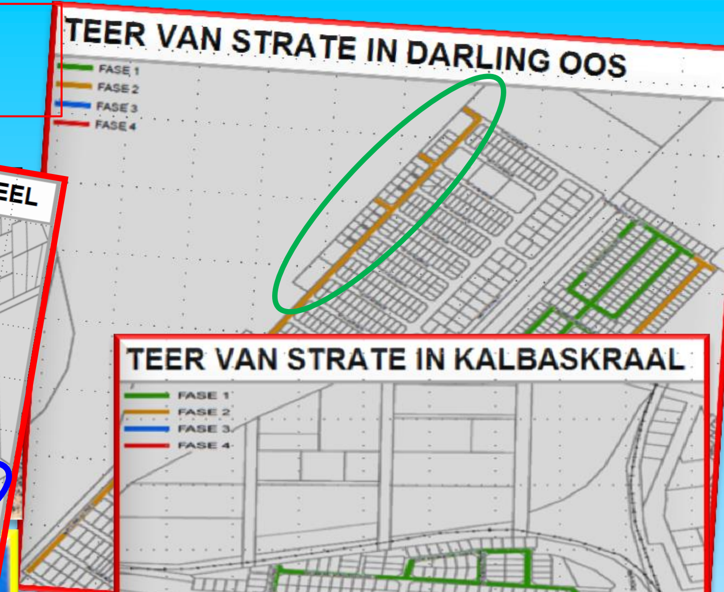
HERSEëL EN BOU VAN STRATE OOR DIE VOLGENDE 5 JAAR			
JAAR	HERSEëL	BOU & TEER STRATE	
2010/2011		R 11 400 000.00	FASE 1
2011/2012	R 7 500 000.00		
2012/2013		R 11 750 000.00	FASE 2
2013/2014	R 7 000 000.00		
2014/2015	R 9 000 000.00	R 800 000.00	FASE 3
2015/2016		R 18 310 000.00	
2016/2017	R 10 000 000.00	R 6 000 000.00	
2017/2018	R 11 000 000.00		
2018/2019	R 14 000 000.00		
2019/2020	R 15 000 000.00	R 1 000 000.00	FASE 4 ± 9.00 KM
2020/2021	R 20 000 000.00	R 15 000 000.00	
2021/2022	R 25 000 000.00	R 10 000 000.00	
2022/2023		R 10 000 000.00	
TOTAAL	R118 500 000.00	R 84 260 000.00	

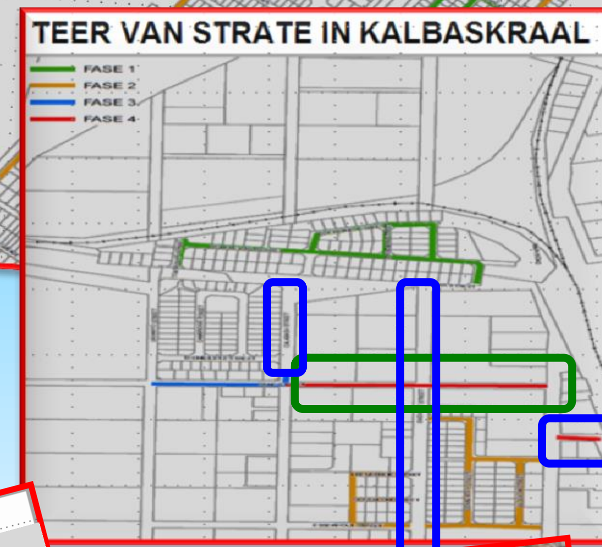
Total R 86 Miljoen in 3 Jaar

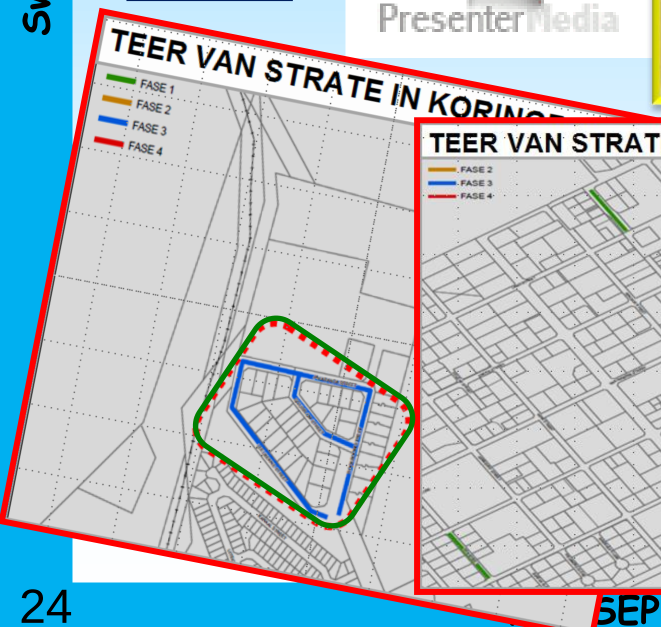
Street Building Priorities

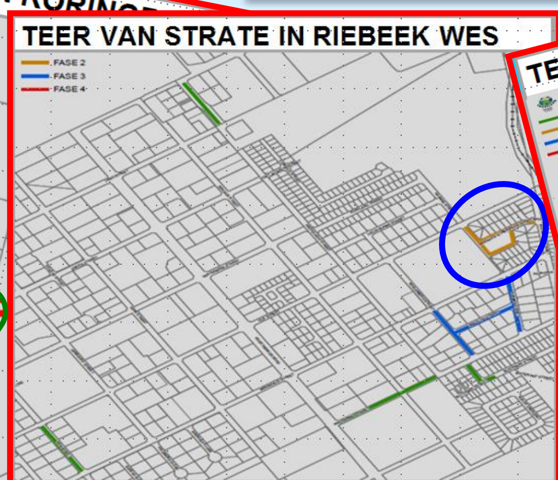
2016/ 2021

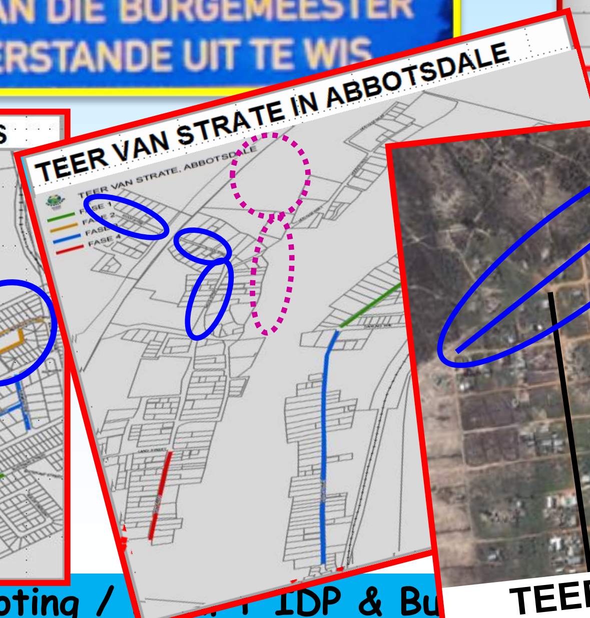


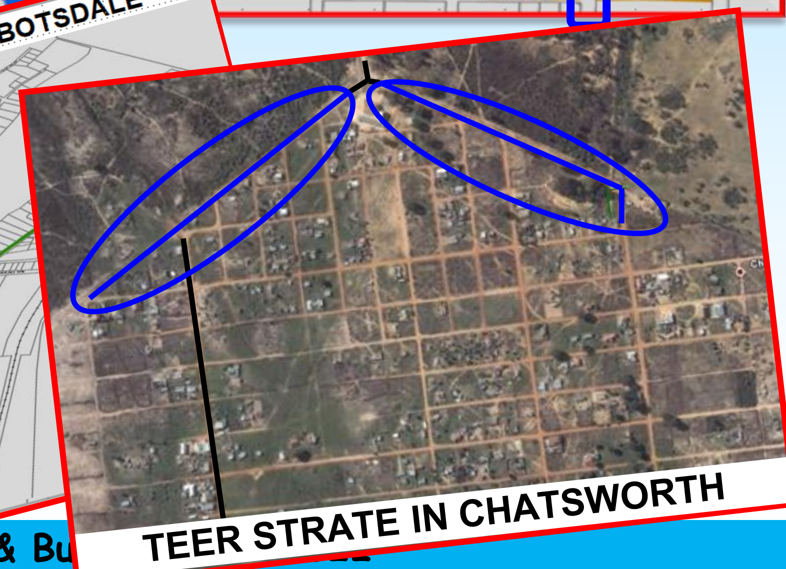












SWARTLAND ROADS

- On average **44 500 m² / year**
- Annual backlog of **120 000 m²**
- Average spending on roads resurfacing over the past 9 years have been **R4.37 million per year**
- **Total backlog in resurfacing R160 million**

- **300 km** surfaced roads

  or 1 976 974 m²
- Total asset value = **R 592 823 697.00**
- Maintenance requirements
  - Reseal every 12 years
  - 165 000 m² / year
  - **Cost of R15 675 000 / year**

Swartland Resurfacing Calculator

Herseël Calculator

Herseel berekening volgens beskikbare fondse 2019/2020			
Dorp	Lengte van Teerpaaie per dorp (km)	Verhoudings van lengte Teerpad per dorp (%)	Begroting
Malmesbury	105.6	44.84%	R6 726 114.65
Riebeek Wes	13.8	5.86%	R878 980.89
Riebeek Kasteel	8.5	3.61%	R541 401.27
Moorreesburg	53.8	22.85%	R3 426 751.59
Koringberg	4.2	1.78%	R267 515.92
Darling	20.9	8.87%	R1 331 210.19
Yzerfontein	28.7	12.19%	R1 828 025.48
Totaal	**235.5**	**100.00%**	**R15 000 000.00**

SWARTLAND SPORT FACILITIES
(Priority list)

Swartland Sport Grounds (Priority list)

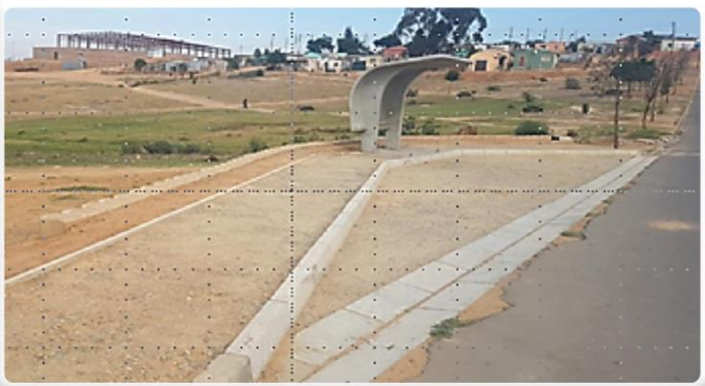
2019 to 2022
Sport R 9 248 749

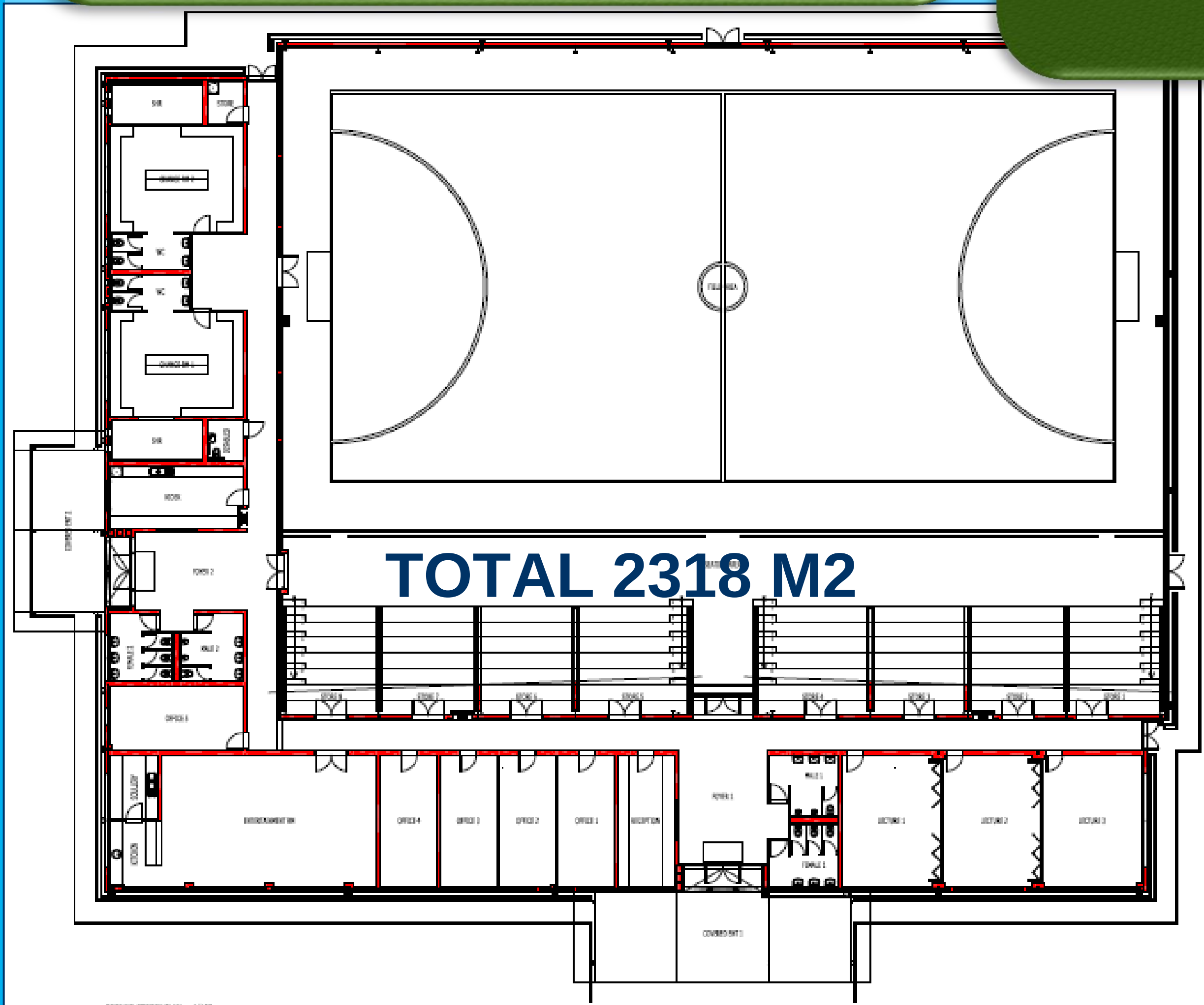
Swartland Munisipaliteit 28/03/2019

SWARTLAND MUNISIPALE SPORTGRONDE # 2015/10/19 VIR 2019 tot 2022 PRIORITEIT VOLGORDE VAN VELDE						Ledetal 60% Toeskouers 40%	Verdubbel waar geen velde is nie	Regstelling tot 100%	Finale prioriteit
	SPORTKLUB PER DORP / DORPSGEBIED	Ledetal	%	Toeskouers	%	%	%	%	
1	WESBANK SPORTGRONDE (top dressing op "C")	631	25.16%	4400	31.46%	27.68%	27.68%	**25.47%**	1
2	DARLING - GABRIEL PHARAOH SPORTGRONDE	238	9.49%	2250	16.09%	12.13%	12.13%	**11.16%**	2
3	ABBOTSDALE SPORTGRONDE (top dressing)	116	4.63%	1625	11.62%	7.42%	7.42%	**6.83%**	5
4	(M/BURG) GENE LOUW SPORTGRONDE	230	9.17%	660	4.72%	7.39%	7.39%	**6.80%**	6
5	(BLOUES) DIEPRIVIER SPORTGRONDE	193	7.70%	750	5.36%	6.76%	6.76%	**6.22%**	7
6	ILINGE LETHU SPORTGRONDE (Sokker velde)	210	8.37%	550	3.93%	6.60%	6.60%	**6.07%**	8
7	RIEBEEK KASTEEL SPORTGRONDE (top dressing)	150	5.98%	900	6.44%	6.16%	6.16%	**5.67%**	9
8	KALBASKRAAL SPORTGRONDE (Lotto 2015/16)	155	6.18%	550	3.93%	5.28%	5.28%	**4.86%**	10
9	(M/BURG) ROSENHOF SPORTGRONDE	125	4.98%	750	5.36%	5.14%	5.14%	**4.72%**	11
10	CHATSWORTH SPORTGRONDE (geen veld)	150	5.98%	475	3.40%	4.95%	9.89%	**9.10%**	3
11	RIVERLANDS SPORTGRONDE* (geen veld)	115	4.59%	350	2.50%	3.75%	7.50%	**6.90%**	4
12	RIEBEEK-WES SPORTGRONDE (saal)	105	4.19%	425	3.04%	3.73%	3.73%	**3.43%**	12
13	KORINGBERG SPORTGRONDE	90	3.59%	300	2.15%	3.01%	3.01%	**2.77%**	13
		2508	100.00%	13985	100.00%	100.00%	108.70%	100.00%	

SWARTLAND RSEP/VPUU PROJECTS & <u>SWARTLAND</u> INDOOR / OUTDOOR SPORTCENTRUM

RSEP PROJECTS IN M/BURY WEST 2017/19





Promoting Life Skills through Sport: SWARTLAND COMMUNITY INDOOR & OUTDOOR SPORT CENTRE, ERF 9206, ALFASTREET, MALMESBURY WEST FOR HOPE THROUGH ACTION SA

SWARTLAND SPORT CENTRE / PROGRESS

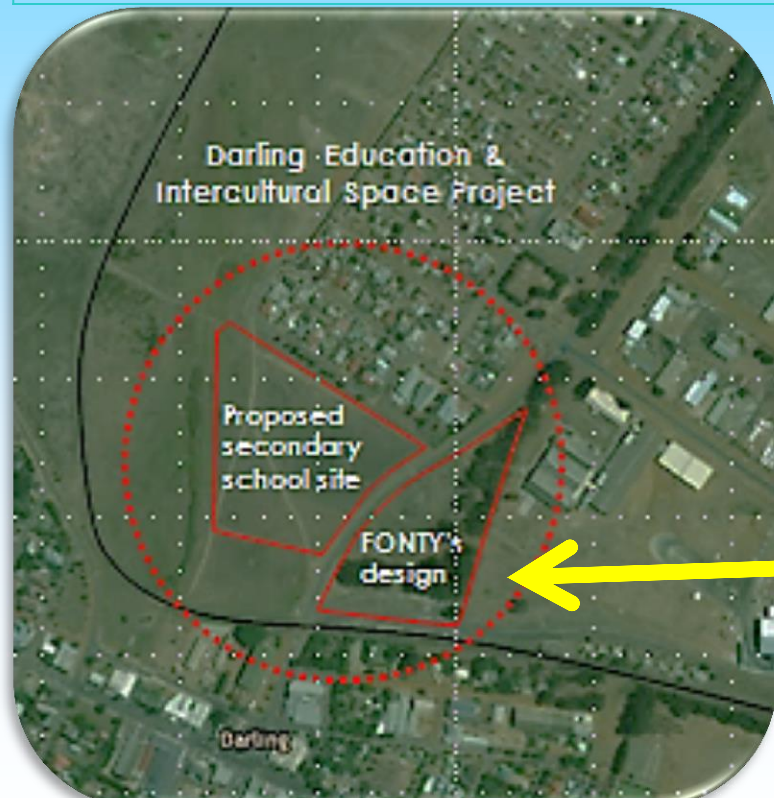
SWARTLAND SPORT CENTRE – OPENING 17/04/2019

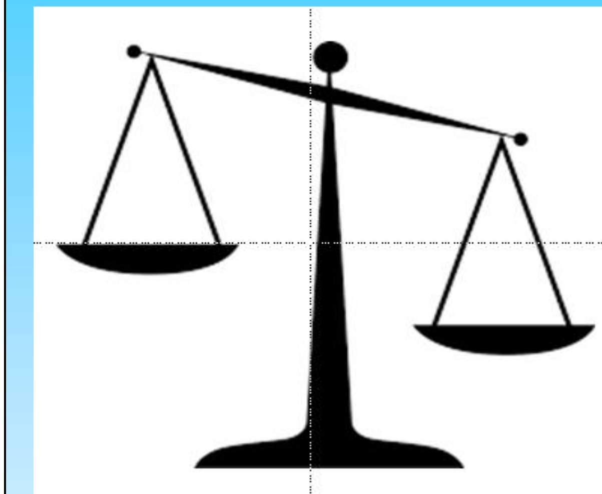
Project aim

Using sports and schooling we will be working with children with mental health and developmental disabilities in South Africa to improve their quality of life.

Darling Intercultural Space Project: Design

	RSEP FUNDING	Approved Funding
FINANCIAL YEAR	**AMOUNT**	
2019/2020	R1 500 000	R2 500 000
2020/2021	R2 000 000	
TOTAL	**R3 500 000**	**R5 000 000**





The impact of unlawful land invasions and service delivery protests

Swartland Municipality

UITDAGINGS VAN 2011 TOT 2019:

- **Hernude beurtkrag**
- Maande lange posstakings
- **Geweld en misdaad**
- Werkloosheid
- Swak gesondheids-dienste
- Disfunksionele onderwysstelsel
- **Stakings vier hoogty**

CHALLENGES FROM 2011 TO 2019:

- **Renewed load shedding**
- Month mail strikes
- **Violence and crime**
- Unemployment
- Poor health services
- Dysfunctional education system
- **Strikes rampant**

- Grondbesettings (ook by ons)
- Land invasions (also here)

- Protesoptogte (ook by ons)
- Protests marches (also here)

SWARTLAND: LAND INVASION AND SERVICE DELIVERY / COMMUNITY PROTESTS

What leads to protest actions and land invasion?

There are 2 groups of people:

One group (± 50%)	One group (± 50%)
• Between <18 and 35 years, and not entitled to IRDP houses. • In many cases newcomers. • Is in a hurry to get a piece of land or a house. • Even if it is land without any services. • Mostly unemployed. • Mostly politically driven. • Mostly participate in protests actions	• Between 36 and >80 years, wait many years and are usually on the waiting lists. • Long time inhabitants and born in the village. • Wait patiently for a house. • Stay in back yards. • Do small jobs. • Mostly not political. • Mostly not participate in protests actions.

Advice for life

- Nice people also have their limits.
- Try not to reach that point because the nicest people are the most resolute people when they decide that they have had enough.

Advies vir die lewe

- Gawe (*aangename*) mense het ook hul perke.
- Probeer om nie daardie punt te bereik nie, want die (*gaafste*) aangenaamste mense is die mees vasbeslote mense wanneer hulle besluit dat hulle genoeg gehad het.

SWARTLAND
HOUSES AND SERVICE SITES
CURRENT & FUTURE PROJECTS

PROJECT NAME	HOUSES BUILD	SERVICE SITES	PROJECT VALUE	DATE COMPLETED
Darling	783		R13 506 750.00	1997
Abbotsdale	296		R 5 002 500.00	1998
Riebeek-Kasteel	160		R 2 665 125.00	1999
Riebeek - Wes	169		R 2 821 525.00	1998
Kalbaskraal	189		R 3 260 250.00	1999
Saamstaan 1	222		R 3 829 500.00	1999
Ilinge Lethu 1	493		R 4 252 125.00	1999
Riverlands	226		R 3 898 500.00	1999
Riverlands 36 – (Service Sites)	-----	36	R 559 400.00	1999
Saamstaan 2 & Ilinge Lethu 2	1553		R 28 342 325.00	Nov. 2002
Moorreesburg	813		R 14 952 300.00	Mei 2003
Koringberg	143		R 2 599 000.00	Des. 2003
Sibanye (Service Sites)	-----	82	R 330 000.00	2004
Klippiesdal	17		R 293 250.00	2006
Kalbaskraal	83		R 3 895 356.00	April 2007
Riebeek - Kasteel	352		R 14 935 501.00	April 2007
Pholla Park (Service Sites)	-----	245	R 5 209 193.00	2007
Darling	540		R 42 686 394.00	Feb.2010
Chatsworth 368	368		R 38 233 731.00	August 2011
Wesbank Rectification	64		R 2 171 092.00	June 2013
Abbotsdale phase 2	392		R 52 000 000.00	Aug. 2013
Phola Park 2 & 3 (service sites)	-----	602	R 32 500 000.00	June 2016
Phola Park Phase 1 PHP	237		R23 491 809.00	June 2017
Phola Park 4 (service sites)	------	129	R 7 926 927.00	March 2017
TOTAL	7100	1094	R262 837 033.00	*(houses build)*
			R 46 525 520.00	*(Service sites)*
	Grand total		R309 362 553.00	

BACKGROUND : HOUSES AND SERVICE SITES COMPLETED

HOUSING DEMAND DATABASE / WAGLYS THE REALITY

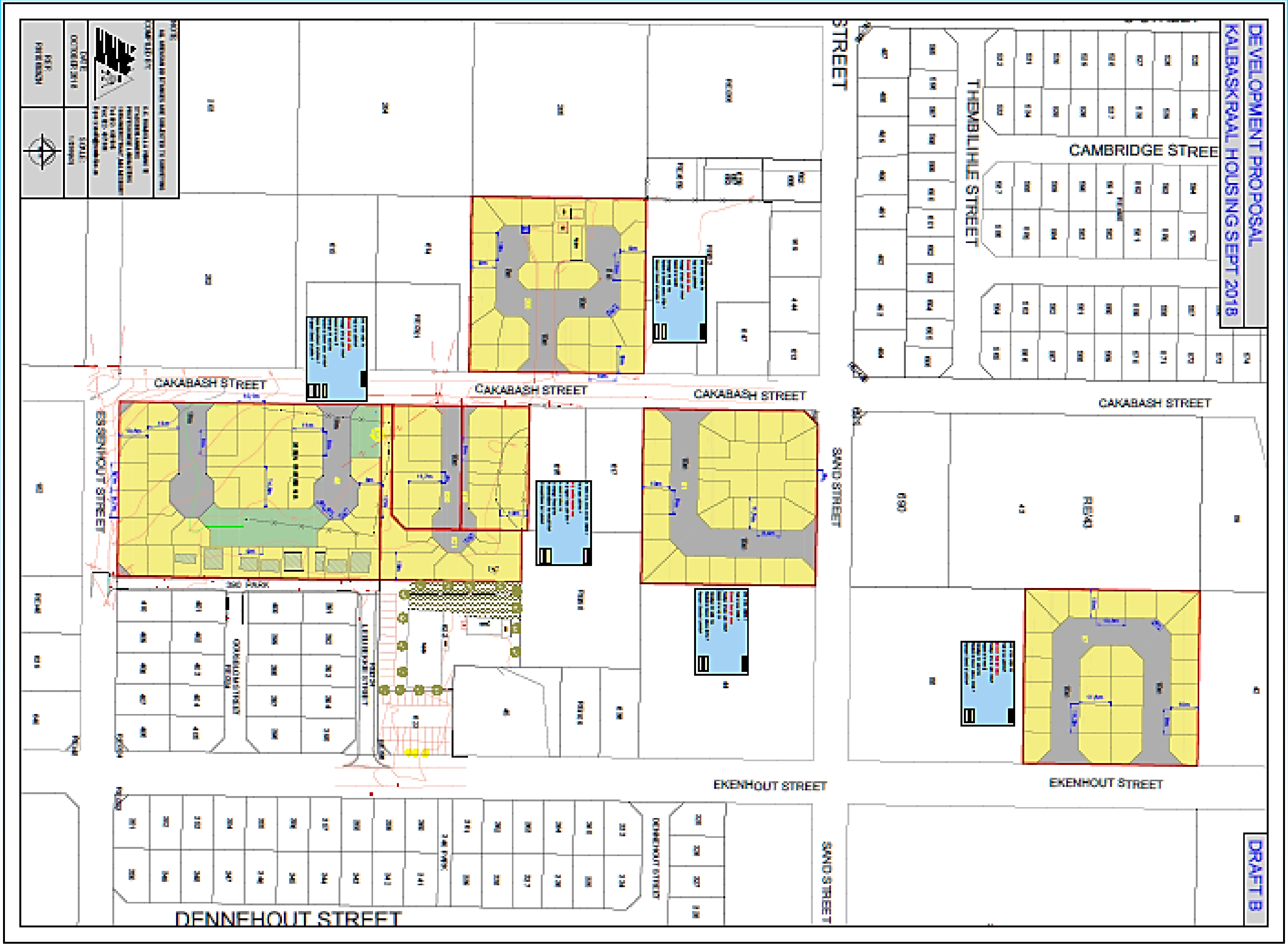
SUBURB	TOTAL
ABBOTSDALE	903
CHATSWORTH	671
DARLING	2054
ILLINGE LETHU	3128
KALBASKRAAL	533
KORINGBERG	191
MALMESBURY	3495
MOORREESBURG	1397
OTHER MUNICIPAL AREA	65
RIEBEEK-KASTEEL	1170
RIEBEEK-WES	762
RIVERLANDS	230
YZERFONTEIN	8
Grand Total	**14607**

Current & Future Projects

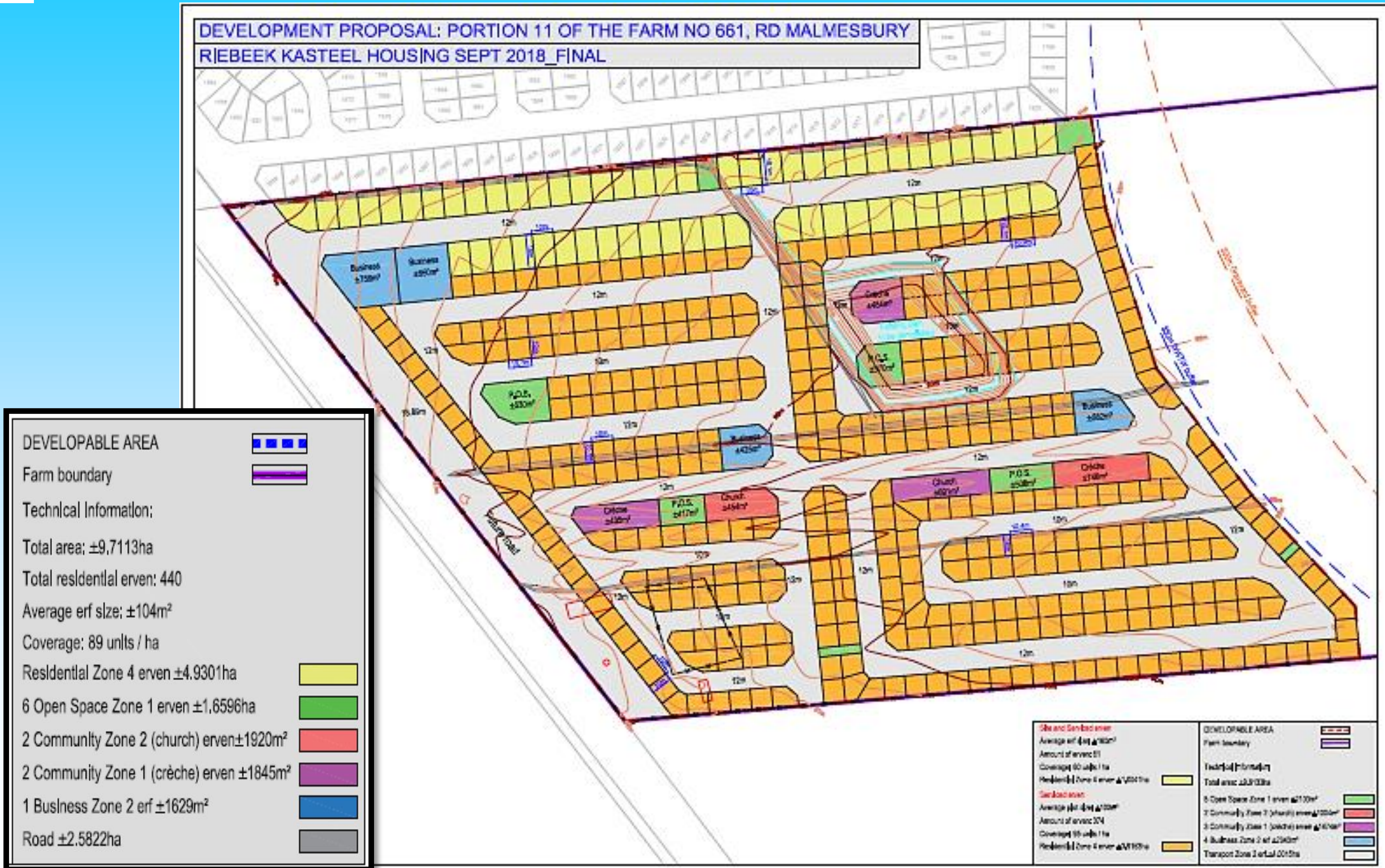
Town	Total	Financial Year/Comments
Riebeek Wes	244	2018/19
Kalbaskraal UISP	130	2019/20
Kalbaskraal IRDP	250	Future
Abbotsdale (SEF)		2019/20
Abbotsdale (GAP)	56	In process
Riebeek Kasteel UISP	435	2019/20
Riebeek Kasteel IRDP	300	Future
Moorreesburg Sibanye UISP	130	2019/20
Moorreesburg IRDP	500	Future
Chatsworth UISP	130	2019/20/21
Malmesbury De Hoop Phase 1 Malmesbury De Hoop Phase 2&3	735 3265	2020/21 2021/23

RIEBEEK WEST IN PROGRESS WITH 244 HOUSES AND 15 GAP PLOTS

KALBASKRAAL: 130 ERVEN ON POCKETS OF LAND

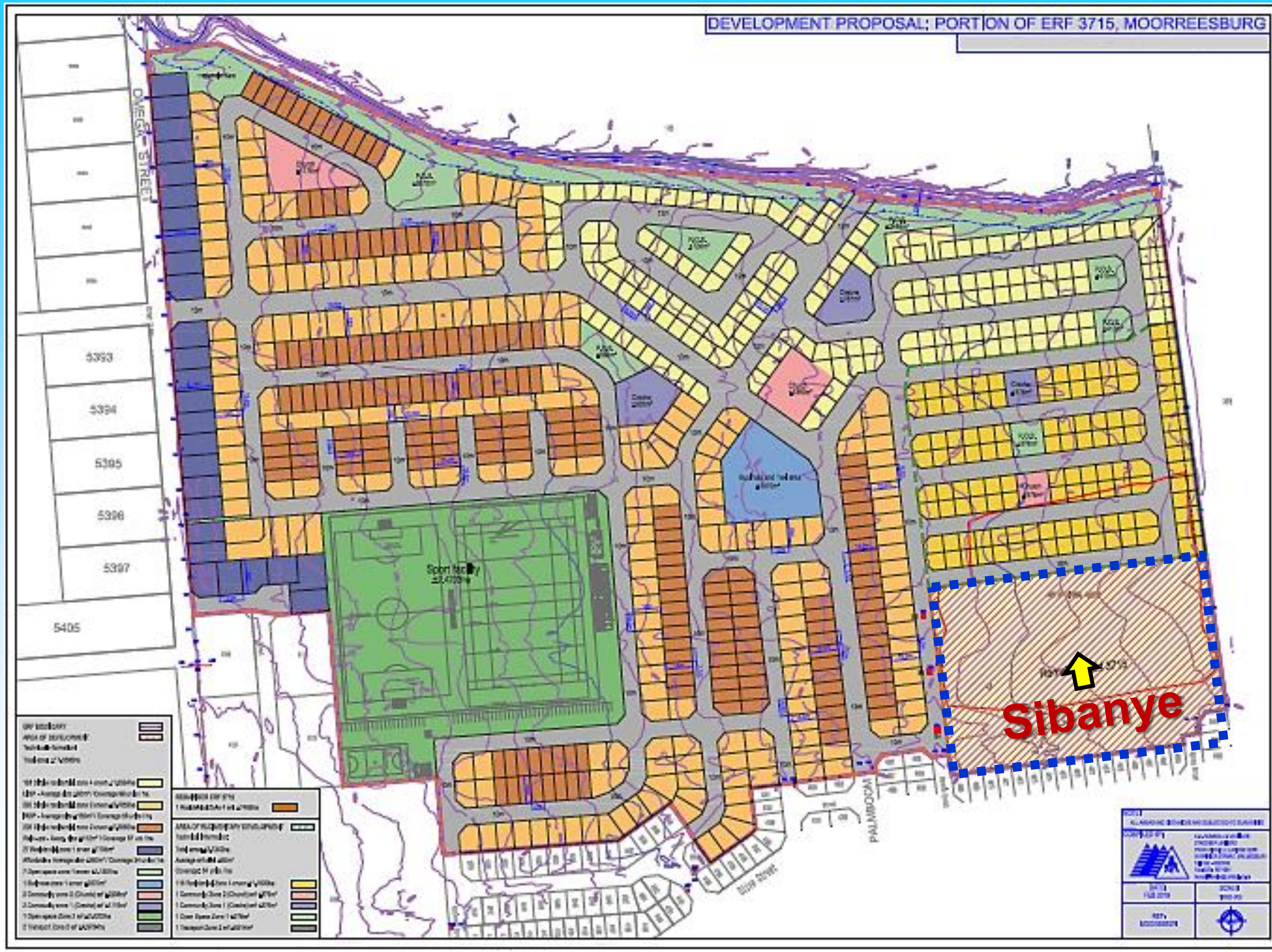


RIEBEEK KASTEEL – EAST WITH 435 ERVEN

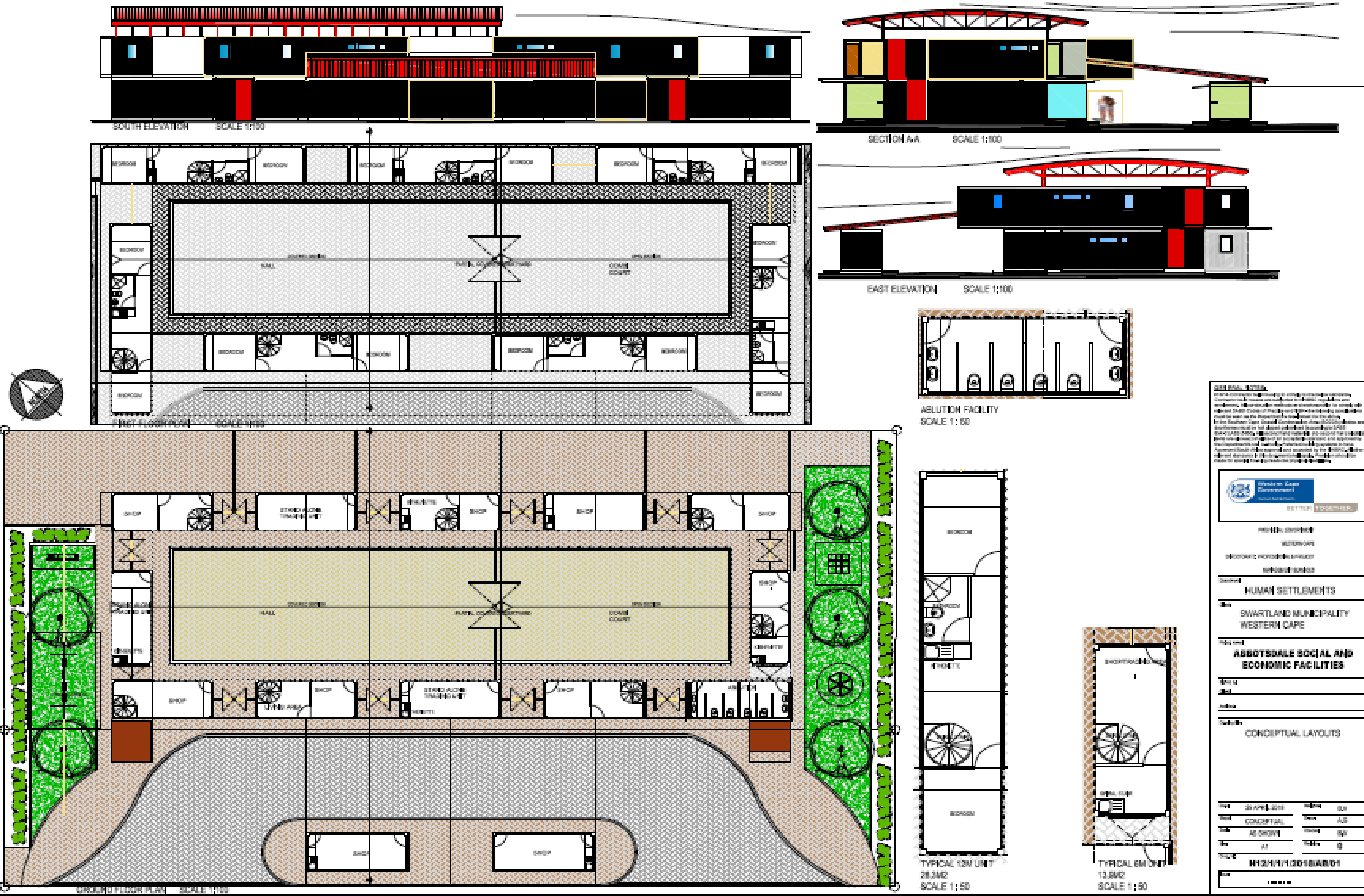


MOORREESBURG – WITH ± 616 ERVEN

Swartland Munisipaliteit 28/03/2019



Future Social and Economic Facilities at Abbotsdale



BAIE DANKIE

- Mnr. die Speaker, vergun my weereens die geleentheid om eerste my Komitee en mede Raadslede te bedank vir hulle bydrae tot die totstandkoming van die (3) meerjarige konsep Kapitaal- en Bedryfsbegroting vir **2019/20 tot 2021/22**.
- Ook 'n baie groot dankie aan die bestuurspan onder die bekwame leiding van Joggie Scholtz, die Munisipale Bestuurder.
- MM baie dankie ook vir jou kragdadige optredes met baie sake van belang soos met Skole, Besighede, Optogte, Onwetting grond beseting en so meer.
- Ons is vennote wanneer dit kom by die bestuur van die munisipale fondse tot voordeel van die gemeenskap en het elkeen van u 'n baie belangrike taak en rol te vervul.

THANK YOU

- Mr. Speaker, once again allow me the opportunity to first thank my Committee and my fellow Council members for their contribution to the realization of the (3) multi year Draft Capital- and Operating budget for **2019/20 to 2021/22.**
- Also a very big thank you to the management team under the leadership of Joggie Scholtz, Municipal Manager.
- MM thank you also for your forceful actions with many issues of importance like schools, businesses, marches, unlawful occupation of land and so on.
- We are partners when it comes to the management of municipal funds for the benefit of the community and each and every one of you plays a very important task and role.

BAIE DANKIE

- Finansiële direkteur, Mark Bolton baie dankie vir al jou harde werk en baie ure wat jy ingesit het om die begroting die lig te laat sien. Ook 'n groot dankie aan Hilmary Papier en die span van die begrotingskantoor.
- Groot dankie aan die Gemeeskap van Swartland met die puik samewerking in verband met die tekort aan water.
- En 'n groot dankie aan ons liewe Heer waarsonder ons as nietige mens niks kan vermag nie.
- Baie dankie en nou vir die GOP en die DRAFT Begroting 2019-2022.
- Tijmen van Essen # Uitvoerende Burgemeester

THANKS

- Financial director, Mark Bolton, once again thank you for all your hard work and many hours you put in to table the budget. Also, a big thank you to Hilmary Papier and the team from the budget office.
- Thank you to the community of Swartland with the excellent cooperation in connection with the shortage of water.
- And a big thank you to our beloved Lord without whom we as mere humans can achieve nothing.
- Thank you and now for the GOP and the DRAFT Budget 2019-2022
- Tijmen Essen # Executive Mayor

Swartland Municipality

2019/2022 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

Swartland Munisipaliteit 28/03/2019

SAKE VIR BESPREKING

Terugblik oor 2016/19

7.2 2de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2019 tot 2022

7.4 Konsep 2019/20 SDBIP & KPI's en Teikens vir 2019/20

Tijmen van Essen
Executive Mayor
28 March 2019

MATTERS FOR CONSIDERATION

Looking back over 2016/19

7.2 2nd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2019 to 2022

7.4 DraFT 2019/20 SDBIP & KPI's and Targets 2019/20

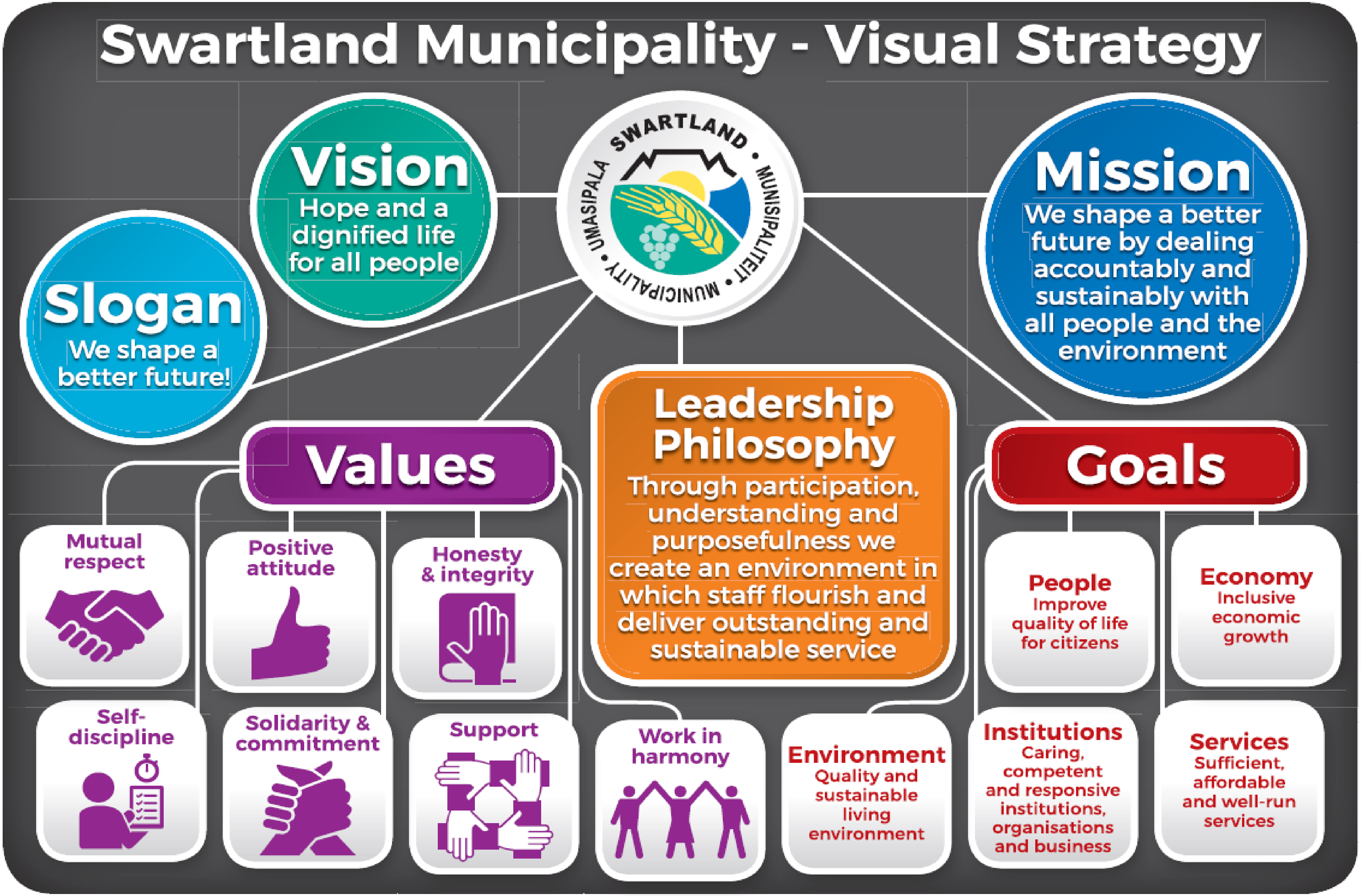
Vision of SM : Integrated approach

2017 - 2022 IDP

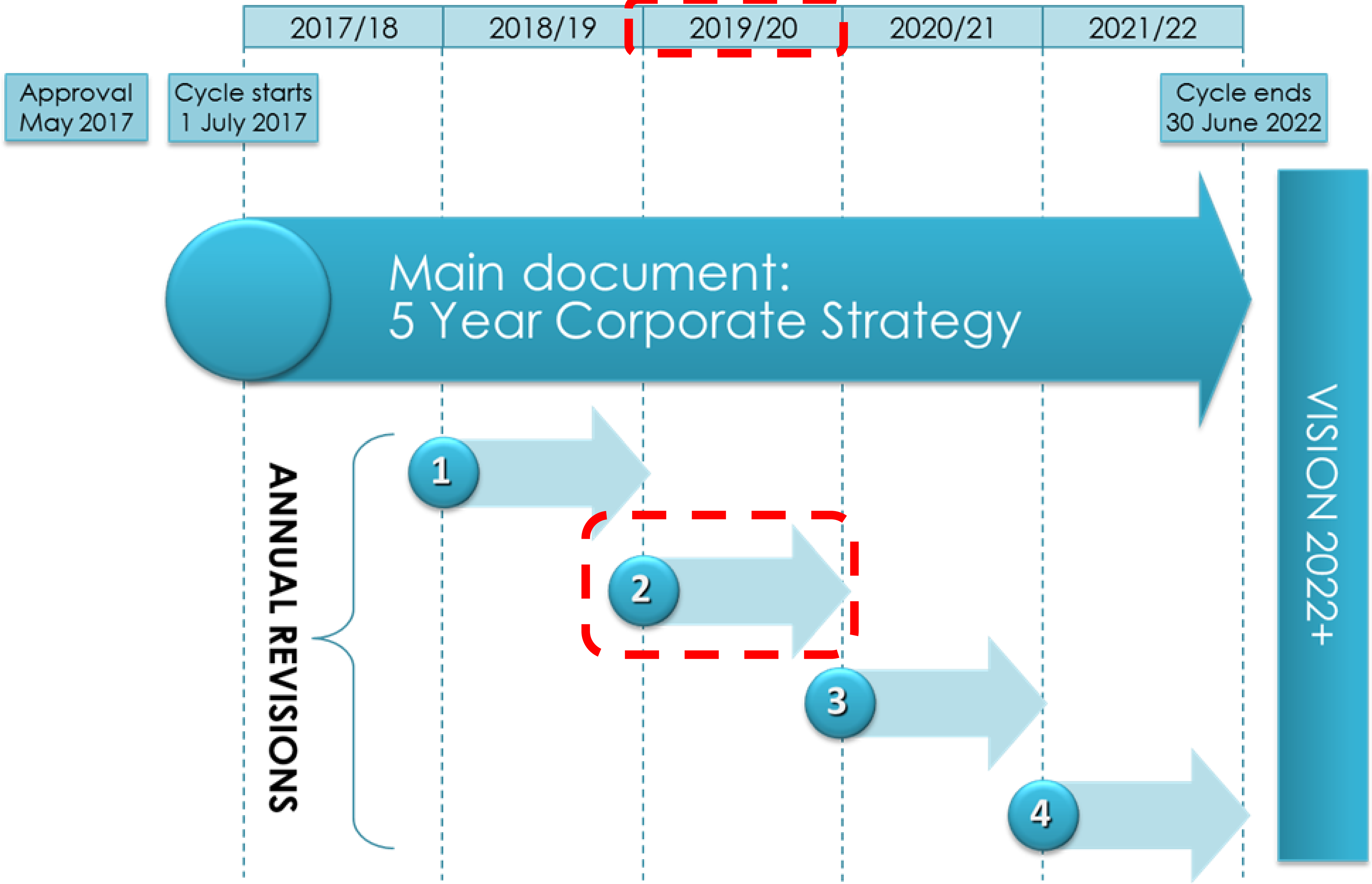
5 Strategic Goals

2017 - 2022 GOP

5 Strategiese Doelwitte


Swartland Municipality - Visual Strategy
SWARTLAND MUNISIPALITEIT MUNICIPALITY UMASIPALA
Vision
Hope and a dignified life for all people
Mission
We shape a better future by dealing accountably and sustainably with all people and the environment
Slogan
We shape a better future!
Leadership Philosophy
Through participation, understanding and purposefulness we create an environment in which staff flourish and deliver outstanding and sustainable service
Values
Mutual respect
Positive attitude
Honesty & integrity
Self-discipline
Solidarity & commitment
Support
Work in harmony
Goals
People
Improve quality of life for citizens
Economy
Inclusive economic growth
Environment
Quality and sustainable living environment
Institutions
Caring, competent and responsive institutions, organisations and business
Services
Sufficient, affordable and well-run services

The 2017-2022 IDP Die 2017-2022 GOP



The 2017-2022 IDP

Die 2017-2022 GOP

Changes since May 2018

Veranderings sedert Mei 2018

- ***Chapter 1:*** *Ward priorities are replaced by new updated priorities*
- ***Chapter 2.1:*** *Is updated with figures from 2018 MERO and SEP reports*
- ***Chapter 3:*** *Annual revision process is updated*
- ***Chapter 4:*** *Organisational structure is updated*
- ***Chapter 6:*** *Disaster Management Plan is updated*

- **Hoofstuk 1:** Wykprioriteite word vervang met nuwe opgedateerde prioriteite
- **Hoofstuk 2.1:** Word opgedateer met syfers van 2018 MERO en SEP verslae
- **Hoofstuk 3:** Jaarlikse hersieningsproses word opgedateer
- **Hoofstuk 4:** Organisasie-struktuur word opgedateer
- **Hoofstuk 6:** Rampbestuurs-plan word opgedateer

Chapter 1: *Ward priorities are replaced by new updated priorities*

	Ward 1	Ward 2	Ward 3	Ward 4
1	Upgrading of road infrastructure	Job creation	Housing	Upgrading of roads
2	Upgrading of sewerage network (Moorreesburg)	Parks to be developed and upgraded	Fire and Emergency services	New Multipurpose Centre for Chatsworth and Riverlands
3	Financial assistance for old aged homes and crèches	Education	Upgrading of roads/Tar of streets	Upgrading of the clinic
4	Promote tourism and LED	Better ambulance services	Cricket field	Upgrading of school in Chatsworth
5	Cleaning of storm water systems	Upgrading of road infrastructure	Netball courts	Low cost housing in Riverlands
6	Disabled friendly buildings	Refuse removal	Old age home for under-privileged elderly	Promote and support economic opportunities
7	Water security	Facilities for informal traders	Early childhood development centre	Sport and recreation facilities
8	Safety	Award tenders to local businesses and support and promote local businesses	Trading Units	Library for Riverlands / enlarge library in Chatsworth
9	Upgrading of parks	Youth development	Promote tourism	More youth development programmes
10	Promote recycling	Fixing of damaged RDP houses	New Thusong Centre	Satellite police station for Chatsworth

	Ward 5	Ward 6	Ward 7	Ward 8
1	Tourism / agri-tourism	Stimulate economic development to create jobs	Housing	More Skills development programmes
2	Promote business opportunities	Housing	Library for Kalbaskraal	Safety (Wesbank)
3	Open areas in Darling North	Regulating taverns and illegal spaza shops	Soccer field	Substance abuse day facilities
4	Renewable energy	Education (high school for Darling)	Larger primary school in Abbotsdale	Support and promote entrepreneurship
5	Sport and recreation facilities	Security (Darling)	Tar roads	More accessible landfill sites
6	Refuse removal	Refuse removal and promote recycling	Recreational facilities	Removal of stray animals
7	Safety / law enforcement	Library	New multipurpose centre for Kalbaskraal	Upgrading of library in Wesbank
8	Refinement of valuation roll	Fire and emergency services	Better law enforcement services	Old age home
9	Sidewalks in Darling North	Sport and recreation	Promote economic development in both towns	Disabled friendly municipal buildings
10	Education (high school for Darling)	Cleaning of storm water	Disabled friendly buildings and Infrastructure	

	Ward 9	Ward 10	Ward 11	Ward 12
1	Job creation	Safety	Housing	Better health services
2	Library	Better health services	Assist with job creation through national programmes	Early childhood development
3	Youth / Skills development	Cleaning of storm water systems	Backyard dwellers	High school
4	Better health services	Education	Safety	New community hall
5	Fire and emergency services	Maintenance of parks	Illegal dumping of rubbish	Security
6	Electricity tariffs	Promote tourism	Improve storm water drainage	Housing
7	Promote and assist local economic development	Support entrepreneurship	Social awareness campaign	Youth development programmes
8	Better education	Need more trees	Removal of stray animals	Adult development
9	Better lighting	Disabled friendly buildings	Solar panels	Tourism and entrepreneurial support
10	Removal of stray animals		Land for churches	Refuse removal

The 2017-2022 IDP

- ***Chapter 7:*** *Changes to current state of affairs, action plans, strategic risks and budgets linked to strategic goals*
- ***Chapter 8:*** *The following info is changed:*
  - *The 5 year budget figures*
  - *The DORA and Provincial allocations*
  - *Provincial spending in the Swartland*
  - *The latest housing pipeline*

Die 2017-2022 GOP

- **Hoofstuk 7:** Veranderings aan die huidige stand van sake, aksieplanne, strategiese risiko's en begrotings wat aan strategiese doelwitte gekoppel is
- **Hoofstuk 8:** Die volgende inligting word verander:
  - Die 5 jaar begrotingsyfers
  - Die DORA en Provinsiale toekennings
  - Provinsiale spandering in die Swartland
  - Die jongste behuisingspyplyn

The 2017-2022 IDP

- ***Annexure 1:*** *The Swartland profile is updated with the latest info from the 2018 MERO and SEP reports*
- ***Annexure 3:*** *The list of sector plans and policies is updated*

The revised IDP is the basis for the 2019/20 budget, the SDBIP and the performance targets of the MM and directors

Die 2017-2022 GOP

- **Aanhangsel 1:** Die Swartland profiel word opgedateer met die jongste inligting van die 2018 MERO en SEP verslae
- **Aanhangsel 3:** Die lys van sektorplanne en -beleide word opgedateer

Die hersiene GOP is die basis vir die 2019/20 begroting, die SDBIP en die prestasieteikens van die MB en direkteure

The 2017-2022 AREA PLANS

Die 2017-2022 AREAPLANNE

Changes since May 2018

Veranderings sedert Mei 2018

- *Annual revision process is updated*
- *Provincial Government investment section is updated*
- *Ward priorities are replaced by new updated priorities*
- *The capital budget section is updated*
- *The SDF section is updated with new information*

- Jaarlikse hersieningsproses word opgedateer
- Provinsiale Owerheid investering-afdeling word opgedateer
- Wyksprioriteite word vervang met nuwe opgedateerde prioriteite
- Die kapitaalbegroting-afdeling word opgedateer
- Die ROR afdeling word opgedateer met nuwe inligting

7.2 RECOMMENDED REVISION OF THE IDP

- ***THAT THE 2ND REVISION OF THE 2017-2022 IDP***
- ***AS WELL AS THE REVISION OF THE AREA PLANS***
- ***BE APPROVED AS A DRAFT***
- ***A CONSULTATION AND REFINEMENT PROCESS WILL BE FOLLOWED DURING APRIL.***

7.2 AANBEVELING HERSIENING VAN DIE GOP

- **DAT DIE 2DE HERSIENING VAN DIE 2017-2022 GOP**
- **ASOOK DIE HERSIENING VAN DIE AREAPLANNE**
- **AS 'N KONSEP GOEGEKEUR WORD**
- **'N KONSULTASIE- EN VERFYNINGSPROSES SAL GEDURENDE APRIL GEVOLG WORD.**

Swartland Municipality

2019/2022 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Terugblik oor 2016/19

7.2 2de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2019 tot 2022

7.4 Konsep 2019/20 SDBIP & KPI's en Teikens vir 2019/20

Tijmen van Essen
Executive Mayor
28 March 2019

MATTERS FOR CONSIDERATION

Looking back over 2016/19

7.2 2nd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2019 to 2022

7.4 Draft 2019/20 SDBIP & KPI's and Targets 2019/20

ADRESSING THE ISSUE AND GETTING BUY-IN ON SUSTAINABLE PRINCIPLES

WHAT IS FINANCIALLY AFFORDABLE

Constitution 152 (2)

A municipality must strive, within its financial and administrative capacity, to achieve the objects set out in subsection (1)

Municipalities must consider the following when compiling their 2019/20 MTREF budgets*:*

- **improving the effectiveness** of revenue management processes and procedures;
- **paying special attention to cost containment** measures by, amongst other things, controlling
- **unnecessary spending on nice-to-have items** and non-essential activities as was highlighted in MFMA Circular No. 82;
- **ensuring value for money** through the procurement process;
- the **affordability** of **providing free basic services** to all households; and
- **curbing consumption of water and electricity** by the **indigents** to ensure that they do **not exceed** their allocation.

CASH & COST OF COMPLIANCE

Commitments against Cash & Cash Equivalents	31 August 2018	Transactions	Current Month
Cash & Cash Equivalents:	**R 466 621 138**		**R 477 547 009**
Primary Bank Account	R 103 856 342	R 9 964 491	R 113 820 833
Short Term Investments (Less 6 months)	R 40 235 973	R -	R 40 235 973
Medium Term Investments (more 6 months)	R 320 000 000	R -	R 320 000 000
Longterm Investments	R -	R -	R -
Cash Floats	R 2 528 823	R 961 381	R 3 490 204
Commitments:	**R 243 061 643**		**R 301 398 374**
Unspent Committed Conditional Grants	R 6 252 694	R -249 415	R 6 003 279
Capital funding requirement 2018/2019 (cash resources)	R 38 376 787	R -2 361 115	R 36 015 673
Cash Portion of Housing Development Fund	R 6 262	R -	R 6 262
Capital Replacement Reserve Movement	R 180 490 001	R -1 148 840	R 179 341 161
Loan repayment due Dec / June	R 14 693 964	R -	R 14 693 964
Consumer Deposits	R -	R 11 959 477	R 11 959 477
Creditor payments	R 3 241 935	R 17 762 469	R 21 004 404
Current Salaries	R -	R 15 788 872	R 15 788 872
Bad Debt Contributions	R 16 585 282	R -	R 16 585 282
Working Capital			**R 176 148 636**

Debt Impairment had to increase from R28.9m to R45.2m

CASH & COST OF COMPLIANCE

“We must responsibly manage our surplus funds as it ensures sustainable future development”

What does our spending look like?
Hoe lyk ons spandering?

Capital

2011/12: 108 %
2012/13: 99,8%
2013/14: 98,7%
2014/15: 84,7%
2015/16: 94,8%
2016/17: 94,3%
2017/18: 91,2%

AVERAGE OF **95,9%**

Operating

2011/12: 93,6%
2012/13: 95,7%
2013/14: 98,8%
2014/15: 93,8%
2015/16: 92,5%
2016/17: 94,9%
2017/18: 90,9%

AVERAGE OF **94,3%**

... and what does our income look like?
...en hoe lyk ons inkomste?

Income

2011/12: 100,9%
2012/13: 99,5%
2013/14: 103,2%
2014/15: 99,8%
2015/16: 102,5%
2016/17: 104,7%
2017/18: 99,67%

AN AVERAGE OF **101,5%**

Municipal Financial Sustainability Index by Ratings Afrika. Last reviewed: Feb 2019

Municipality	2014	2015	2016	2017	2018
Bergrivier	61	77	76	76	71
Cederberg	22	30	29	34	27
Drakenstein	37	34	39	36	18
George	70	69	71	70	73
Matzikama	32	44	41	49	41
Mossel Bay	79	77	79	84	82
Overstrand	51	53	67	70	78
Saldanha Bay	69	74	79	78	81
Stellenbosch	84	73	72	80	80
Swartland	**65**	**68**	**74**	**84**	**86**
W/C Average	**52**	**59**	**61**	**65**	**63**

Swartland

Province: Western Cape

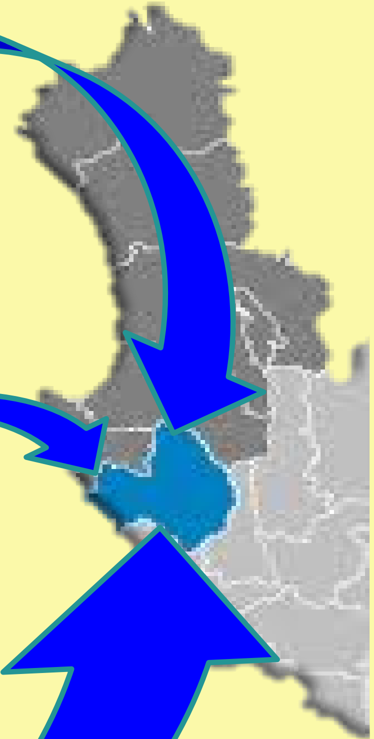
1. Financial Sustainability Index	**2014**	**2015**	**2016**	**2017**	**2018**
Operating performance	27	29	40	71	72
Liquidity management	98	98	98	99	99
Debt governance	58	64	69	77	76
Budget position	52	59	70	76	90
Financial profile	**65**	**68**	**74**	**84**	**86**
Affordability	58	56	56	56	56
Infrastructure development	51	50	45	38	48
Sustainability Index score	**62**	**63**	**66**	**71**	**75**

2019/2022
R 2 660 725 644.00
SWARTLAND

Western Cape Government

2019/2022
R 2 527 680 000.00
PROVINCIAL

2019/2022
R 2 142 673 000.00
DORA (NATIONAL)



R 7 331 076 644.00

Swartland Munisipaliteit 28/03/2019

SPENDING 2019/22+ TOTAL R 3 856 695 218

Western Cape Government

2019/2022 (PROV) SOCIAL DEVELOPMENT
R 23 603 000.00

2019/2022 (NATIONAL) DORA
R 432 673 000.00

Efficiency and Demand	R 16 729 000
Equitable Share	R 308 022 000
Nasional Electrification Pro	R 34 218 000
Municipal Infr. Grant (MIG)	R 67 286 000
EPWP (Only 2016/17)	R 1 768 000

2019/2022 (PROV) SM LO-COST HOUSING
R 94 829 000.00*

2019/2022 (PROV) TRANSPORT & PUBLIC WORKS
R 145 910 000.00

Malmesbury - Hermon
Reseal & Rehabilitation 01/04/19 to 31/03/21 R 54 910 000
Malmesbury – Klipheuwel (C1098) 01/04/19 to 31/03/21 R 91 000 000

Not on Budget but in process
Upgrad. bridge over Diep river ±R 20.0 Million
Chatsworth Bus Route ±R12.0 Million

2019/2022 (PROV) AGRICULTURE
R 80 609 000.00

2019/2022 (PROV) CULTURAL AFFAIRS / SPORT
R 27 939 000.00

2019/2022 +* (PROV) EDUCATION R 1 570 139 000.00

Laurie Hugo PS M/Burg	R 70 466 000
Chatsworth PS* 2019	R 62 201 000
Moorreesburg HS* 2018	R 62 390 000
Darling HS* 2021/2022	R 70 000 000
Naphakade PS 2019/2020	R 28 000 000
Mlamesbury PS 2022/2023	R 71 380 000

SCHOOLS ONLY R 364 437 000.00

2019/2022(PROV) SM LOCAL GOVERN.&TREASURY & SAFETY
R 10 239 000.00

2019/2022 +* (PROV) HEALT R 612 829 000.00

Abbotsdale Clinic	R 7 227 000
Chatsworth Clinic	R 6 717 000
Swart Hosp to 2026	R 701 279 000
Darling Clinic + Amb	R 2 150 000
Riebeek West + M/Burg	R 9 261 000

2019/2022 (NATIONAL) SM MIG – INFRASTR / SPORT
R ± 10 092 900.00

2017/2020 SANRAL N7
R 1 719 000 000.00

Phase 2	R 790 Million	
	Stage 1	R 506 Million
Phase 3	Stage 2	R 285 Million
	Stage 3	R 602 Million

2019/2022 (PROV) SM ENVIRONMANTAL AFFAIRS &
R 6 000 000.00
RSEP Darling R 6 000 000

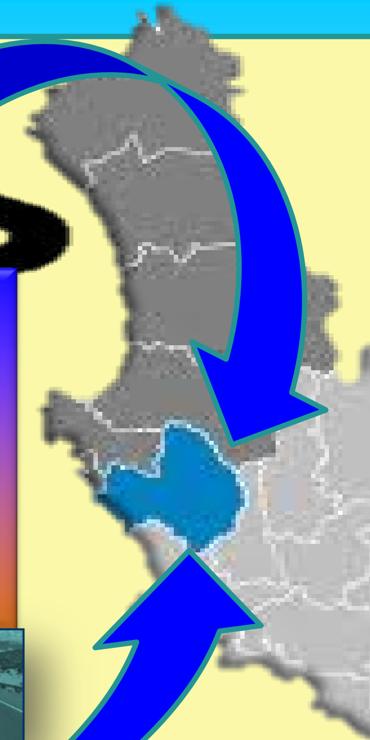
FROM 2019+ (PROV) BY-PASS ROAD R 45/46??
+- R 315 600 000.00

SWARTLAND OWN CAPITAL INVESTMENT

CI 2019/20	#	R	75 946 572
CI 2020/21	#	R	94 393 719
CI 2021/22	#	R	83 369 556
TOTAL	=	R	253 709 847

PROV & NAS. & HTA (RSEP) To SWARTLAND OF CAPITAL GRANTS & SUBSIDIES

2019/20	#	R	68 161 000
2020/21	#	R	71 936 000
2021/22	#	R	40 439 000
TOTAL	=	R	180 536 000



Multi-Year Capital Budget 2019/20 to 2021/2022

R 434 254 847.00

69.30% of Capital to "Pro Poor"

7.3 AT 3.6 BUDGET RELATED POLICIES

7.3 BY 3.6 BEGROTINGS GEKOPPELDE BELEIDE

No.	Policy/Plan Name	Reviewed (Yes / No)	Amended (Yes / No)
1	**Tariff Policy**	**Yes**	**Yes**
2	**Property Rates Policy**	**Yes**	**Yes**
3	**Property Rates By-law**	**Yes**	**Yes**
4	**Credit Control and Debt Collection By-Law and Policy**	**Yes**	**Yes**
5	**Indigent Policy**	**Yes**	**Yes**
6	**Cash Management and Investment Policy**	**Yes**	**Yes**
7	**Budget Implementation Policy**	**Yes**	**Yes**
8	Funding and Reserves Policy	Yes	No
9	Debt and Borrowing Policy	Yes	No
10	**Virement Policy**	**Yes**	**Yes**
11	**Asset Management Policy**	**Yes**	**Yes**
12	**Fleet Management Policy**	**Yes**	**Yes**
13	Supply Chain Management Policy	Yes	No
14	Preferential Procurement Policy	Yes	No
15	**Travel and Subsistence Policy**	**Yes**	**Yes**

4. AREAS COVERED DURING THE BUDGET STEERING COMMITTEE AND THE MAYCO MEETINGS:

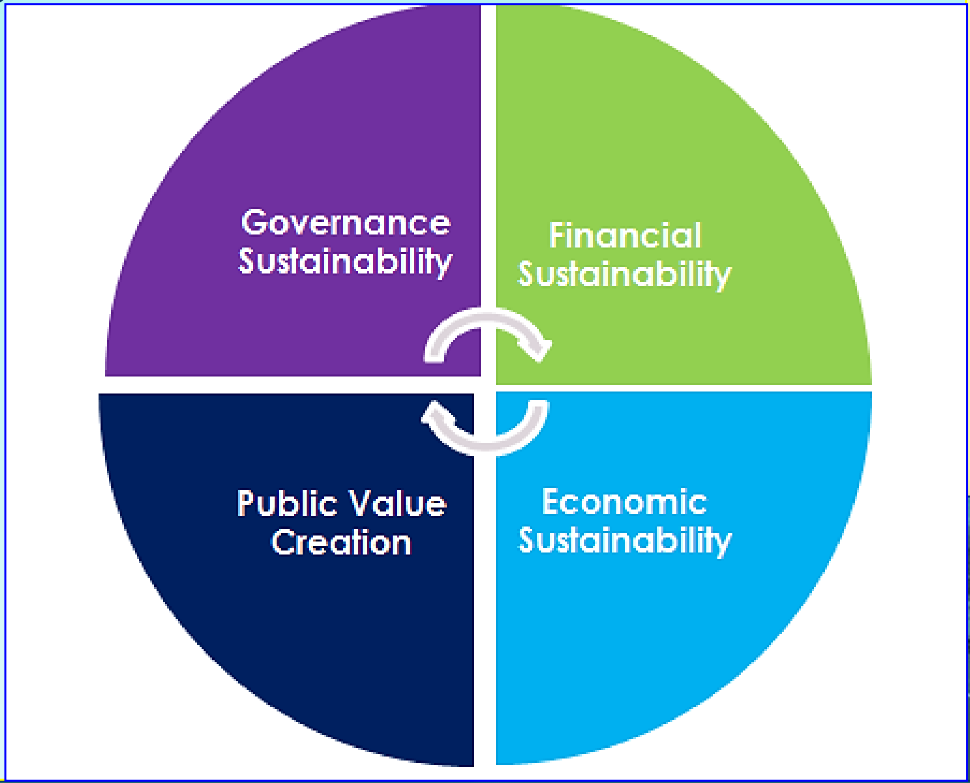
- SA Economy and Inflation Targets
- Key focus areas of 2019-2020 Budget and process
- Income modelling informing Tariff increases
- Water scarcity risk and sustainability issues and increased cost of providing water
- Funding Choices and Management Issues
- Conditional Grant Transfers to SM, i.e. Housing Allocation
- Expenditure Consolidation and growth from 2018-2019 to 2019-2020.
- Impact on residential water users and reduced water network charge.
- **The impact of double digit Eskom increases & load shedding.**

Swartland Munisipaliteit 28/03/2019

4. AREAS COVERED DURING THE BUDGET STEERING COMMITTEE MEETING:

To ensure compliance with the Budget and Reporting Regulations, the **Budget Steering Committee** gave effect to **their technical advisory role** in strengthening local government finances at a final **meeting** that was held on **19 March 2019**. At **the meeting of the 12th much time was spent on tariff increases** and **impact on all water consumers** whilst the **Policy Framework** also **received critical attention.**

Apart from the aforementioned, the committee also made sure that the draft **MTREF** (**M**edium **T**erm **R**evenue and **E**xpenditure **F**ramework) was in the main linked to the principles Illustrated.



5.1 CAPITAL BUDGET

The total draft capital budget for 2019/2020 amounts **R 144 107 572** with **R 53 315 363** invested from Council own funds in year one.

Section 33: Due to the extent of the upgrade to the Waste Water Treatment Works, it will have an impact on future Sanitation tariff increases and constitutes a capital external loan, **Section 46** of the MFMA must be complied with first..

5.2 OPERATING BUDGET

The operating expenditure budget will increase from **R 693 672** million to **R 747 413** million resulting approximately in a **7.7%** (including operating grant expenditure) increase only.

The total salary budget will increase from **R 215 217** million to **R 225 026** million to make provision for nationally determined increase of **6.5 %** for 2019/2020; **6.25%** for the 2020/2021 and **6%** 2021/22 and **5%** increase for political office bearers.

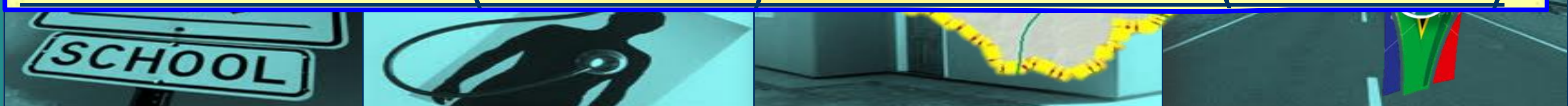
IMPORTANT NOTE: ***The final income and expenditure figures as reported in the A- schedules to National and Provincial Treasury, will differ considerably from the figures mentioned above.***

Capital Budget 2019/2022

FINANCING SOURCES	Draft Budget 2019/2020	Draft Budget 2020/2021	Draft Budget 2021/2022
External Loans	R 22 631 209	R 27 368 791	R -
Capital Replacement Reserve (CRR)	R 53 315 363	R 67 024 928	R 83 369 556
Municipal Infrastructure Grant (MIG)	R 21 301 000	R 22 285 000	R 23 700 000
Dept. Human Settlements	R 32 480 000	R 31 800 000	R -
Integrated National Electrification Programme	R 5 000 000	R 10 000 000	R 10 000 000
Dept. Cultural Affairs and Sport	R 370 000	R -	R -
RSEP / VPUU	R 4 000 000	R 2 000 000	R -
Community Safety Grant	R 10 000	R 10 000	R 10 000
Fire Service Capacity Building Grant	R -	R 841 000	R -
Energy Efficiency Demand Side Management	R 5 000 000	R 5 000 000	R 6 729 000
GRAND TOTAL	**R 144 107 572**	**R 166 329 719**	**R 123 808 556**

Operating Budget 2019/2020
Expe. R 747 413 724
Inco. (R 829 366 279)

Department	Income	Expenditure	(Surplus) Deficit
Civil Services	(R 214 105 765)	R 271 583 813	R 57 478 048
Corporate Services	(R 10 953 109)	R 30 601 173	R 19 648 064
Council	(R 260 200)	R 16 944 107	R 16 683 907
Electricity Services	(R 312 341 216)	R 280 768 927	(R 31 572 289)
Financial Services	(R 204 059 770)	R 45 314 241	(R 158 745 529)
Development Services	(R 43 561 804)	R 24 145 917	R 19 415 887
Municipal Manager	(R 0)	R 7 208 337	R 7 208 337
Protection Services	(R 44 084 415)	R 70 847 209	R 26 762 794
TOTAL BUDGET	(R 829 366 279)	R 747 413 724	(R 81 952 555)



SWARTLAND OWN CAPITAL & OPERATING EXPENDITURE

2019/20 # R 823 360 296
2020/21 # R 882 271 831
2021/22 # R 955 093 518
TOTAL = R 2 660 725 644

PROV & NAS. & HTA (RSEP) TO SWARTLAND OF ALL GRANTS & SUBSIDIES

2019/20 # R 160 800 000
2020/21 # R 206 018 000
2021/22 # R 201 447 000
TOTAL = R 568 265 000

Multi-Year Capital- & Operating Expenditure
2019/20 – 2021/21 & 2021/2022

R 3 228 990 644.00

BEDRYFSBEGROTING / OPERATING BUDGET 2018/19 adj. TO 2023/24

Refuse Removal	2018/19 adj	2019/20	2021/21	2021/22	2022/23	2023/24
Refuse Removal Exp.	R 35 429 776	R 35 968 917	R 38 320 512	R 42 238 164	R 43 868 798	R 45 932 939
Refuse Removal Rev.	R 40 284 148	R 42 860 862	R 45 340 801	R 48 303 334	R 51 454 906	R 54 817 805
Less Other Expend	R 12 370431	R 13 219 011	R 14 119 315	R 15 079 660	R 16 104 018	R 17 196 625
Deficit Excl EQ,Grants	R 7 516 059	R 6 327 066	R 7 099 026	R 9 014 490	R 8 517 910	R 8 311 758
% Profit # % Deficit	29%	23%	23%	28%	25%	23%

Water	2018/19 adj	2019/20	2021/21	2021/22	2022/23	2023/24
Water Expenditure	R 61 033 564	R 66 161 204	R 63 792 347	R 67 109 280	R 70 652 278	R 74 079 483
Water Revenue	R 85 963 746	R 79 053 887	R 79 841 208	R 94 052 505	R112 753 843	R112 780 112
Less Other Expend	R 24 119 976	R 6 760 484	R 16 761 334	R 29 199 887	R 46 052 020	R 44 926 159
Def/Prof Excl EQ,Grant	R 810 206	R 6 132 198	R 712 474	R 2 256 663	R 3 950 454	R 6 225 529
% Profit # % Deficit	1%	10.5%	1.1%	3.4%	5.5%	8%

Electricity	2018/19 adj	2019/20	2021/21	2021/22	2022/23	2023/24
Electricity Expend.	R235 056 262	R268 451 251	R305 168 049	R346 855 712	R393 941 546	R447 058 572
Electricity Revenue	R280 262 927	R312 341 216	R355 565 497	R393 674 577	R425 066 974	R479 094 093
Less Other Expend	R 15 358 678	R 19 762 863	R 26 109 806	R 29 356 602	R 14 339 395	R 16 271 725
Profit Excl EQ,Grants	R 29 847 987	R 24 127 103	R 24 287 642	R 17 462 263	R 16 786 033	R 15 718 737
% Profit	11%	8%	7%	5%	4%	3%

Sewerage	2018/19 adj	2019/20	2021/21	2021/22	2022/23	2023/24
Sewerage Expend.	R 50 795 885	R 57 989 575	R 60 320 028	R 61 527 928	R 63 286 914	R 65 487 315
Sewerage Revenue	R 72 834 983	R 84 689 325	R 92 888 123	R 86 605 938	R 84 560 480	R 88 022 227
Less Other Expend	R 26 600 007	R 34 656 746	R 39 539 770	R 29 652 102	R 23 999 673	R 23 430 838
Profit Excl EQ,Grants	R 4 560 909	R 7 856 996	R 6 971 674	R 4 674 093	R 2 726 108	R 895 926
% Profit / # Deficit	11%	18%	15%	9%	5%	2%

5.2 RECOMMENDED BUDGETS

In an effort to keep the municipal account affordable and to ensure financial sustainability, the average increase on households for the 2019/2020 financial year will be **more or less around 10 %.**

The average increase in rates and tariffs are as follows:

Property Rates +6% for Household and **+8%** for all other properties

Electricity +13.56% (Still to be considered by NERSA)

Sewerage +7.51%. over the MTREF (Section 33 triggered over the outer years, i.e resulting in an increase of 9.4% in year 2022/23 and 7% from year 2023/24 and beyond)

Refuse Removal +6.6%

Water -**25% decrease in the network charge**

+8% increase in water tariffs excluding block 4

In the basic water tarriff is a **8%** increases up to **± 15 kl to 20 kl** and for Household consumers above the **20 kl** a more expensive punitive water tariffs is applicable to drive water demand downward.

Accounts Examples 2018/19 to 2021/22

BUSINESS ACCOUNTS EXAMPLES

New Valuation	R 10 039 000
Electricity - Basic	
Elec. - Kwh/pm	24 139
Elec. - KVA	132
Water - Kl./pm	132
Sewerage	
Sewerage:ADD	14
Refuse points	8

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	R 6 645.82	R 7 177.89	R 7 751.78	R 8 371.69
Electricity - Basic	R 1 247.70	R 1 416.89	R 1 609.02	R 1 827.20
Electricity - Units	R 14 161.35	R 16 082.77	R 18 263.59	R 20 740.13
Electricity - KVA	R 31 685.18	R 35 981.68	R 40 860.80	R 46 401.52
Water - Basic	R 86.50	R 110.00	R 118.80	R 128.31
Water	R 2 640.00	R 2 851.20	R 3 079.30	R 3 325.64
Sewerage	R 217.97	R 234.32	R 251.89	R 270.78
Sewerage: addisional	R 457.81	R 492.14	R 529.05	R 568.72
Refuse Removal	R 987.04	R 1 052.18	R 1 121.63	R 1 195.66
A/c Excluding VAT	**R 58 129.37**	**R 65 399.06**	**R 73 585.85**	**R 82 829.66**
		12.51%	**12.52%**	**12.56%**
A/c Including VAT	**R 65 324.96**	**R 74 132.24**	**R 83 460.96**	**R 93 998.35**
Tariff Increase		**R 7 269.70**	**R 8 186.79**	**R 9 243.80**
A/C Increase		**R 8 807.28**	**R 9 328.72**	**R 10 537.39**

HOUSEHOLD ACCOUNT EXAMPLE

Stand - sq.m	1036
Buildings - sq.m	234
Elec. - Kwh/pm	1000
Electricity Levy	
Water - Kl./pm	30
Valuation	
New Valuation	R 700 000
Free Water	0

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	R 357.18	R 378.58	R 401.33	R 425.43
Electricity - Basic	R 181.27	R 205.85	R 233.77	R 265.47
Electricity - Units	R 1 591.39	R 1 807.17	R 2 052.22	R 2 330.51
Electricity Levy	R -	R -	R -	R -
Water - Basic	R 86.50	R 64.87	R 70.06	R 75.66
Water	R 56.36	R 71.97	R 77.73	R 83.95
Sewerage	R 217.97	R 234.32	R 251.89	R 270.78
Refuse Removal	R 123.38	R 131.52	R 140.20	R 149.46
A/c Excluding VAT	**R 2 614.04**	**R 2 894.29**	**R 3 227.20**	**R 3 601.24**
		10.72%	**11.50%**	**11.59%**
A/c Including VAT	**R 2 952.57**	**R 3 271.64**	**R 3 651.08**	**R 4 077.62**
Tariff Increase		**R 280.24**	**R 332.92**	**R 374.04**
A/C Increase		**R 319.07**	**R 379.44**	**R 426.53**

Influence on EQ Households 2018/19 to 2021/22

INDIGENT HOUSEHOLD ACCOUNT EXAMPLE

Stand - sq.m	120
Buildings - sq.m	40
Elec. - Kwh/pm 20 Amp	50
Electricity Levy	
Water - Kl./pm	6
Valuation	
New Valuation	R 110 000
Free Water	**6**

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	R 56.19	R 59.49	R 63.07	R 72.69
Electricity - Basic	R -	R -	R -	R -
Electricity - Units	R 41.91	R 45.26	R 48.88	R 52.79
Electricity Levy	R -	R -	R -	R -
Water - Basic	R 86.50	R 64.87	R 70.06	R 75.67
Water	R 48.00	R 51.84	R 55.99	R 60.47
Sewerage	R 217.97	R 234.35	R 251.96	R 270.89
Refuse Removal	R 123.38	R 131.52	R 140.20	R 149.46
A/c Excluding VAT	**R 573.95**	**R 587.34**	**R 630.16**	**R 681.97**
		2.33%	7.29%	8.22%
A/c Including VAT	**R 651.61**	**R 666.52**	**R 715.23**	**R 773.36**
Tariff Increase		**R 13.39**	**R 42.82**	**R 51.81**
A/C Increase		**R 14.91**	**R 48.71**	**R 58.14**

Equitable Share Households are subsidised as follows:

- ✓ Rates free of charge to the value based on market value of the property to the maximum of R95 000 (R15 000 impermissible tax excluded).
- ✓ 50 kWh free Electricity per month.
- ✓ 6 kiloliters of Water free per month + free Water Basic R 64.87.
- ✓ Free Sewerage per month.
- ✓ Free 4 x per month Refuse Removal.

Influence on Water Accounts 2018/19 v/s 2019/20

BASIC CHARGE	R 86.50	25%	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63
HUIDIGE STANDAARD TARIEF VIR 2018/19	R 4.66	4	R 18.64	R 18.64							
	R 8.00	6	R 48.00		R 66.64						
	R 14.60	5	R 73.00			R 139.64					
	R 15.10	5	R 75.50				R 215.14				
	R 27.44	5	R 137.20					R 352.34			
	R 57.18	5	R 285.90						R 638.24		
	R 57.18	5	R 285.90							R 924.14	
	R 57.18	5	R 285.90								R 1 210.04
NORMALE VOORGESTELDE STANDAARD TARIEF VIR 2019/20 AS NUWE TARIEF	R 5.03	4	R 20.12	R 20.12							
	R 8.64	6	R 51.84		R 71.96						
	R 15.77	5	R 78.85			R 150.81					
	R 19.99	5	R 99.95				R 250.76				
	R 29.64	5	R 148.20					R 398.96			
	R 61.75	5	R 308.75						R 707.71		
	R 61.75	5	R 308.75							R 1 016.46	
	R 85.22	5	R 426.10								R 1 442.56
	TOTALE KOSTES			R -20.15	R -16.31	R -10.46	R 14.00	R 24.99	R 47.85	R 70.70	R 210.90
	TOTALE VERBRUIK			4 M3	10 M3	15 M3	20 M3	25 M3	30 M3	35 M3	40 M3
	HUIDIGE BASIS KOSTE			R 105.14	R 153.14	R 226.14	R 301.64	R 438.84	R 724.74	R 1 010.64	R 1 296.54
	NUWE TOTALE KOSTE			R 85.00	R 136.84	R 215.69	R 315.64	R 463.84	R 772.59	R 1 081.34	R 1 507.44
	% AF OF OP			-19.16%	-10.65%	-4.62%	4.64%	5.70%	6.60%	7.00%	16.27%

% Tariff increase

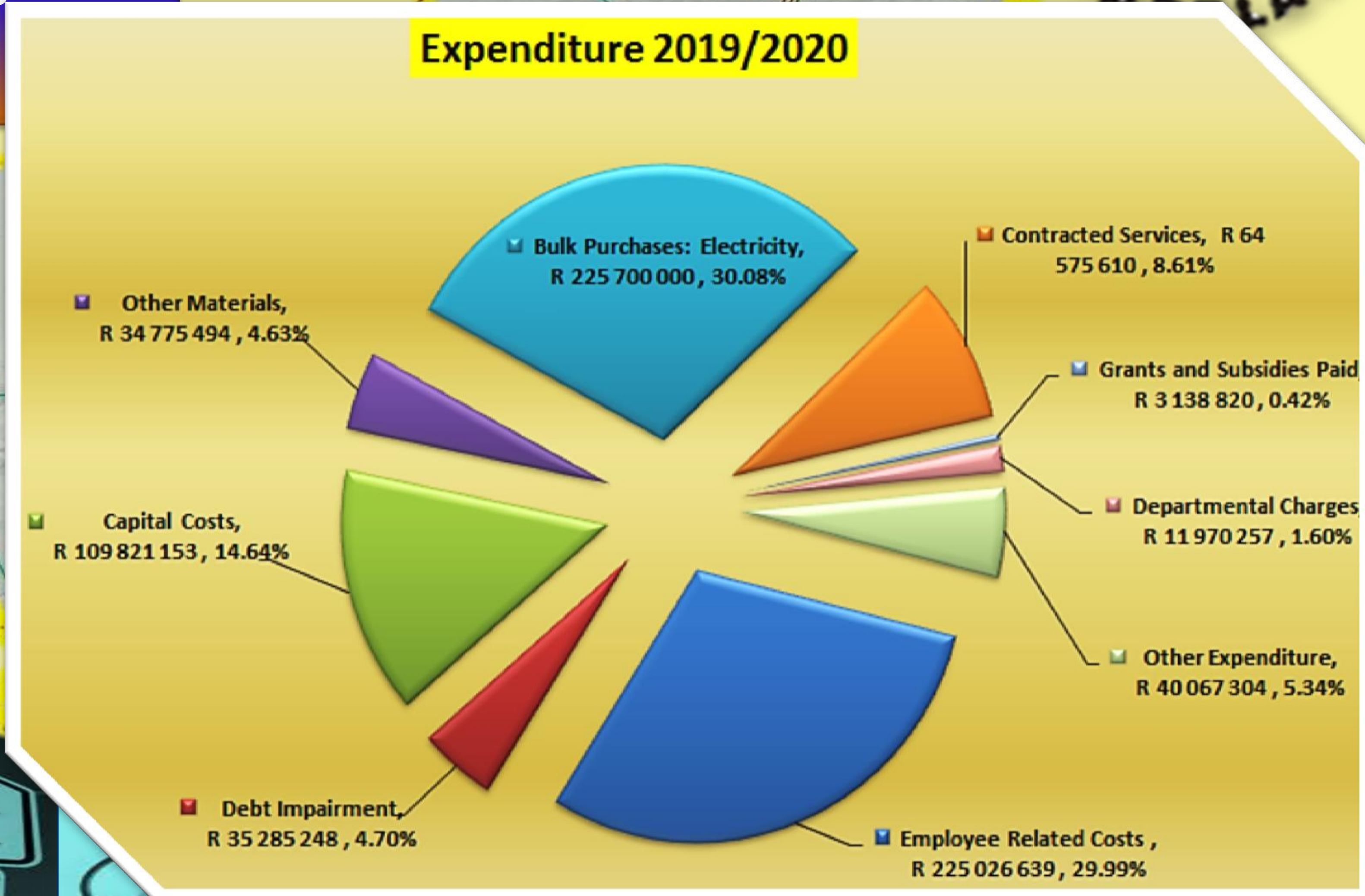
Tariffs	2018/19	2019/20	2020/21	2021/22	
Residential	0.006123	to 0.006490 (+6.00%)	0.006880	0.007293	
Business	0.007944	to 0.008580 (+8.00%)	0.009266	0.010007	
Agricultural	0.001531	to 0.001622 (+6.00%)	0.001720	0.001823	
Geographical Areas	0.006123	to 0.006490 (+6.00%)	0.006880	0.007293	
					(Verbruikers)
Electricity 1 (50)	from 0.9143	to 1.0382 (+13.56%)	1.1791	1.3390	(5009)
Electricity 1 (350)	from 1.1756	to 1.3350 (+13.56%)	1.5160	1.7216	Dep. R 154.7158
Electricity 5 (50)	from 0.8382	to 0.9053 (+ 8.00%)	0.9777	1.0559	(425)
Electricity 5 (350)	from 1.0994	to 1.2203 (+11.00%)	1.3546	1.5036	No Basic
Electricity 12 (350)	from 1.7470	to 1.9653 (+12.50%)	2.2109	2.4873	(5336)
Electricity 12 (>350)	from 1.8760	to 2.1304 (+13.56%)	2.4193	2.7473	No Basic
Water basis "New"	86.50	64.87 (-25.00%)	70.06	75.66	
Water (0 to 4kl)	from 4.66kl	to 5.03kl (+ 8.00%)	5.44kl	5.87kl	West Coast
Water (5 to 10kl)	from 8.00kl	to 8.64kl (+ 8.00%)	9.33kl	10.08kl	from R 6.12
Water (11 to 15kl)	from 14.60kl	to 15.77kl (+ 8.00%)	17.03kl	18.39kl	+ 5.6%
Refuse	from 123.38	to 131.52 (+ 6.60%)	140.20	149.46	to R 6.46/kl
Sanitation	from 217.97	to 234.35 (+ 7.51%)	251.96	270.89	

No VAT

VATnot INCL.

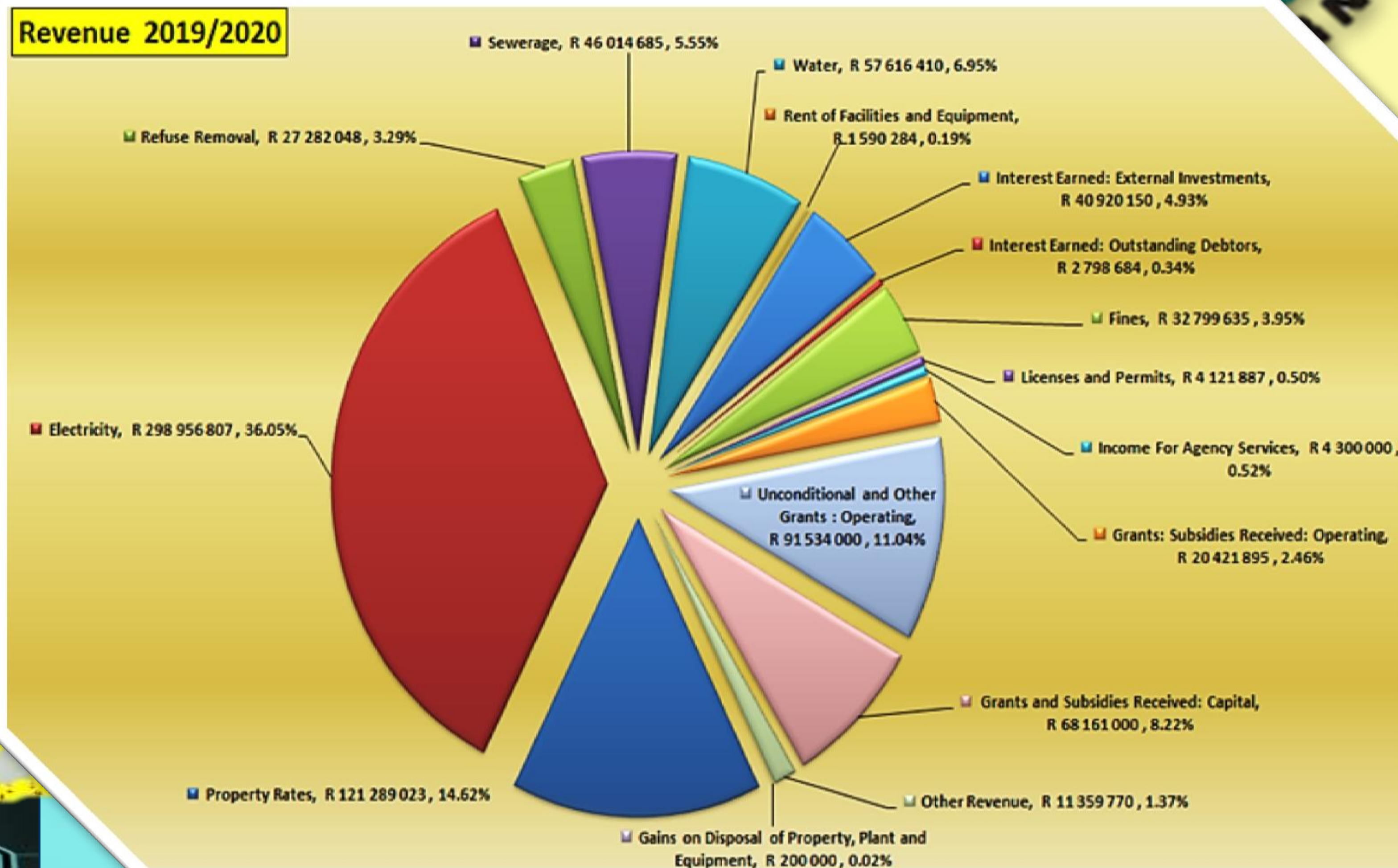
Including Donation to:	2018/19 to 2019/20
Huis van Heerde From	R 25 000 to R 71 431
7 Old Age Homes From	R 680 000 to R 846 969

Expenditure With Bulk 2019/20



Swartland Munisipaliteit 28/03/2019

All Income and Revenue 2019/20



Cash Management From 28/02/2019

Financial Institution	Interest Rate	Investment Amount	% Inve
NEDBANK	8.75%	R 320 000 000	63.83%
STANDARD	8.25%	R 60 000 000	11.97%
STANDARD Current Acc.	8.625%	R 121 346 903	24.20%
		R 501 346 903	100.00%

Financial Institution	Interest Rate	Loan Amount	Loan	WACC
Development Bank	9.67%	R 1 172 728	R 2 262 000	0.10
Development Bank	9.67%	R 31 705 856	R 43 113 100	1.95
Development Bank	10.67%	R 59 315 939	R ` 70 000 000	3.50
Santam	11.00%	R 29 243 948	R 35 000 000	1.80
DBSB (West Coast)	13.40%	R 2 969 488	R 12 200 000	0.76
DBSB (West Coast)	6.80%	R 781 902	R ` 4 000 000	0.13
DBSB (West Coast)	8.60%	R 4 800 000	R 12 000 000	0.48
DBSB (West Coast)	10.90%	R 5 242 733	R ` 35 000 000	1.78
WACC NORM = < 11 is aanvaarbaar		R 135 232 593	R 213 575 100	10.50

Interest on External Loans are paid bi-annually
(December - R7 107 752 and June R7 177 395) = R14 285 147.00

2019/2020
9073 Equitable Shares
Total R 91 534 000.00
Extra R 9 954 563.00

Koringberg Inw 1.97%
185 of R 1 302 857.00

Moorreesburg Inw 18.45%
1608 of R 12 189 192.00
+ 130 vir 2019/20 +- R 985 739.00

Darling Inw 14.84%
1357 of R 9 803 093.00

Malmesbury Inw 35.05%			
M/Bury	38 of	R	352 052
W/bank	1317 of	R	10 137 732
Ilinge Le.	859 of	R	6 060 804
Phola Pa .	935 of	R	6 600 662
450 vir 2020/21 +-		R	3 464 391

Riebeek Wes Inw 3.29%
308 of R 2 173 828.00
+ 300 vir 2019/20 +- R 2 117 090

Yzerfontein Inw 0.11%
7 of R 71 817.00

Riverlands Inw 2.76%
258 of R 1 821 120.00

Riebeek Kast Inw 6.82%
639 of R 4 506 013.00
+350 vir 2019/20 +- R 2 469 938

Chatsworth Inw 5.85%
548 of R 3 865 382.00

Kalbaskraal Inw 3.23%
302 of R 2 130 639.00
+130 2019/20 R 917 405.00

Abbotsdale Inw 7.63%
714 of R 5 038 673.00

SWARTLAND "PRO POOR" DRAFT CAPITAL- AND OPERATING BUDGETS CAPITAL ALSO INCLUDES THE IRDP HOUSING .

CAPITAL	TOTAL	"PRO POOR"	% "PRO POOR"
2019/2020	R 144 107 572	R 86 714 149	60.17%
2020/2021	R 166 329 719	R 112 979 930	67.93%
2021/2022	R 123 808 556	R 101 238 902	81.77%
TOTAL	**R 434 245 847**	**R 300 932 981**	**69.30%**

OPERATING COSTS R 2 407 015 797.00 INCLUDES 34% TO BUSINESS AND 66% TO HOUSEHOLD	TOTAL HOUSEHOLDS AT 66% OF OPERATING COSTS	49.90% HOUSEHOLD LESS THAN R50 613pj "PRO POOR"	% HOUSEHOLD "PRO POOR"
	39 139	19 530	49.90%
2019/2020	R 493 293 057.84	R 246 153 235.86	49.90%
2020/2021	R 519 999 553.92	R 259 479 777.41	49.90%
2021/2022	R 575 337 814.92	R 287 093 569.65	49.90%
TOTAL	**R 1 588 630 426.68**	**R 792 726 582.91**	**49.90%**

9073 EQUITABLE SHARE 2019/20	34% OPERATING COST OF BUSINESSES ONLY	"PRO POOR" EQUITABLE SHARE = 9073 HOUSEHOLDS	100 % "PRO POOR"
2019/2020	R 254 120 666.16	R 91 534 000.00	100.00%
2020/2021	R 267 878 558.08	R 102 195 000.00	100.00%
2021/2022	R 296 386 147.08	R 114 293 000.00	100.00%
TOTAL	**R 818 385 371.32**	**R 308 022 000.00**	**100.00%**

TOTAL LESS BUSINESSES	R 2 022 876 273.68	R 1 401 681 563.41	69.29%

7.3 EKSTRA AANBEVELINGS

2019/22 Moet ook hierdie jaar aandag gegee word aan:

- Opdrag word aan bestuur gegee om ondersoek te doen oor moontlike kortings vir deernis huishoudings op dienste soos ondermeer huur van sale, aankoop en grawe van graftes.
- **Swartland spesiale projekte** in volgende 3 jaar:
  - **Groot gemeenskap opvoedings program om rommelstrooi te bekamp en kan/moet deel gemaak word van 'n vergroening-sprojek.**
  - Beveiligings inisiatiewe in alle wyk deur middel van onder meer die instel en ondersteun van straat komitees.
  - Aanplant bome as deel van RSEP.

7.3 EXTRA RECOMMENDATIONS

2019/22 Also this year attention must be given to:

- *Management is instructed to investigate possible rebates for indigents households on services such as renting halls, purchasing and digging of graves.*
- ***Swartland special projects*** *in the next 3 years:*
  - ***Large community education program to combat littering and can / should be part of a greening project.***
  - *All-round security initiatives through, among other things, setting up and supporting street committees.*
  - *Planting trees as part of RSEP.*

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2019 TO 2022

(The following recommendations by the Budget Steering Committee held on 12 and 19/03/2019, and Consideration by the Executive Mayoral Committee on 20/03/2019 for recommendation to Council.

a) That the draft multi-year capital and operating budgets with respect to the 2019/20 – 2021/22 financial years be approved**, in accordance with sections 16, 17 and 19 of the MFMA to allow for public participation;**

	Original Budget 2018/2019	Adjustment Budget 2018/2019	Draft Budget 2019/2020	Draft Budget 2020/2021	Draft Budget 2021/2022
Capital budget	87 245 909	98 785 331	144 107 572	166 329 719	123 808 556
Operating Expenditure	698 278 426	693 672 465	747 413 724	787 878 112	871 723 962
Operating Revenue	746 205 036	761 793 817	829 366 279	904 995 541	950 674 505
Budgeted (Surplus)/ Deficit	**(47 926 610)**	**(68 121 352)**	**(81 952 555)**	**(117 117 429)**	**(78 950 543)**
Less: Capital Grants	36 975 000	51 972 114	68 161 000	71 936 000	40 439 000
(Surplus)/ Deficit	**(10 951 610)**	**(16 149 238)**	**(13 791 555)**	**(45 181 429)**	**(38 511 543)**

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2019 TO 2022

b) That council prior to approving the capital projects above R50 million as listed in (**Annexure B, Section 1: 2019/20 – 2021/22 Capital Projects ito Sec 19)**, first consider the projected cost covering all financial years until the project is operational and the future operational costs and revenue on the project, including municipal tax and tariff implications;

k) That the discount to disabled persons and senior, be limited to a maximum of R300 000 for the 2020/21 financial year.;

l) That the draft property rates tariffs, tariff structures and charges for water, electricity, refuse removal, sewerage and other sundry charges as set out in **Annexure A** be approved **<u>for purposes of allowing for public participation;</u>**

m) That council approve the proposed draft electricity tariffs for the 2019/2020 financial year, bearing in mind that it is **still subject to NERSA's final approval** and potential changes;

o) That the draft revised budget related policies as set out in **Annexure C**; be approved **<u>for purposes of public participation</u>**;

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2019 TO 2022

s) That Council take note of the budgeted operating surpluses, the total **expenditure growth** to **7.7%** (including operating grant expenditure) from 1918/19 to 2019/20, in the main due to the anticipated high increase in electricity bulk purchases.

Growth in revenue of only **8.9%** for the MTREF period as well as the cash flow statement as per **(A-schedule A7 and SA8)** for the current as well as the next three financial years and more specifically the progress made

- the risk factor for cash coverage for operating expenses is **11 months** for 2019/2020 and 2020/2021 and **10.5 months** for 2021/2022;
- over the next three financial years the planning is such that the following operating surpluses are envisaged, 2019/2020 an amount of **R 81 952 555**, 2020/2021 an amount of **R 117 117 429** and 2021/2022 an amount of **R 78 950 541 (inclusive of capital grant income)**;

t) That the Director: Financial Services adhere to the requirements of the Budget Circulars and Budget Reforms in the context of the reporting requirements to Provincial and National Treasury;

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2019 TO 2022

u) That Council take note that the budget was also prepared in the new mSCOA Version 6.3 as required by National Treasury;

v) That the public participation process for purposes of input and comment into the draft **revised** budget and related documents will close at 12 midday on 3 May 2019.

- **AANBEVELING**
- **EK STEL VOOR DAT DIE RAAD DIE 2019/2020; 2020/2021 EN 2021/2022 KONSEP MEERJARIGE KAPITAAL EN BEDRYFS-BEGROTING VIR DOELEINDES VAN PUBLIEKE DEELNAME GOEDKEUR.**

- **RECOMMENDATION**
- **I RECOMMEND THAT COUNCIL APPROVES THE *2019/2020; 2020/2021 AND 2021/2022 DRAFT MULTI YEAR CAPITAL AND OPERATING BUDGETS FOR PURPOSES OF PUBLIC PARTICIPATION.***

Swartland Municipality

2019/2022 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Terugblik oor 2016/19

7.2 2de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2019 tot 2022

7.4 Konsep 2019/20 SDBIP & KPI's en Teikens vir 2019/20

Tijmen van Essen
Executive Mayor
28 March 2019

MATTERS FOR CONSIDERATION

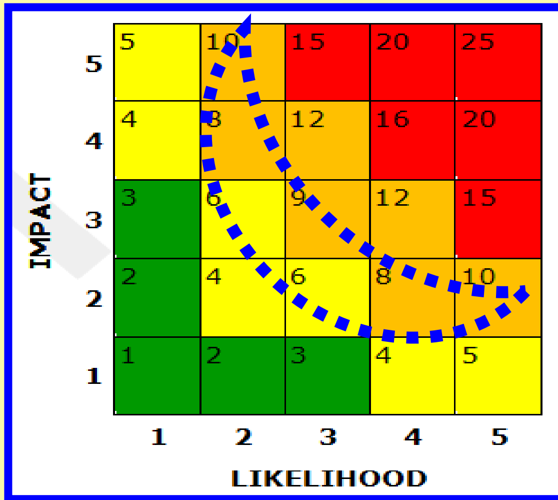
Looking back over 2016/19

7.2 2nd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2019 to 2022

7.4 Draft 2019/20 SDBIP & KPI's and Targets 2019/20

Strategic outcomes, Major risks and Outputs in the IDP as Part of the SDBIP 2019/20 to 2021/22



Koringberg

Moorreesburg

Risk Description	Likelihood Impact	Inherent Risk Rating	Current Controls	Control Effectiveness	Residual Risk exposure
Land Invasion	5 5	25	▪ Housing pipeline ▪ Human Settlement Plan ▪ Law enforcement	0.6 (Average)	15
Community Safety and Law Compliance	5 5	25	▪ Annual major law enforcement awareness campaigns ▪ Annual review of current by-laws and fines applicable to traffic and law enforcement service ▪ Enforce municipal by-laws and traffic legislation ▪ Quarterly interaction with the judicial system	0.44 (Average)	11
Insufficient preparation for disasters	4 5	20	▪ Annual awareness campaigns regarding disaster management plan ▪ Annual review of the approved disaster management plan ▪ Disaster recovery and business continuity plan ▪ Updated, approved and annual review of the Firefighting by-law	0.41 (Average)	8.2
Risk Description	**Likelihood Impact**	**Inherent Risk Rating**	**Current Controls**	**Control Effectiveness**	**Residual Risk exposure**
Insufficient information for potential developers to invest in the Swartland (choose to invest elsewhere)	4 5	20	▪ Investors are made aware of specific opportunities and the benefits of investing in the Swartland ▪ The information that will attract business investment to Swartland is easily accessible online. ▪ Key persons are trained and committed to respond to investment enquiries.	0.45 (Average)	9
No developments of networks and support centres addressing common needs to help businesses implement new technologies and business practises	4 4	16	▪ Developments of network and support centres within communities to help small businesses implement new business practices ▪ Local business opportunity network including a local business directory ▪ Stakeholders committed to support strengthening of local competitive advantages ▪ Continuous engagements with business chamber	0.55 (Average)	8.8

2018/19/20 - [SDBIP] PROJECT SCHEDULES

Project: pj-16-0005 - Community Hall/New Clubhouse - Riebeek Kasteel Location: Riebeek Kasteel

Vote Nos: 9/108-114-95 Fin Source: CRRF 700 000

Proj Start: Proj End:

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)
1	1	Construction													On schedule

S/Notes: Sept 2018: Layout finalised, buidling plan to submitted in Oct 2018 for approval.
Oct 2018: Finalising tender document, tender to be advertised on 09 November 2018.
Nov 2018:: Tender colsed on 30 November 2018, busy with evaluation.
Dec 2018: Busy with evaluation.
Jan 2019: Evaluation complete, tender report submitted to BEC.
Feb 2019: Tender awarded, site hand over scheduled for 11 March 2019.

Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									250 000	250 000	200 000		250 000	**700 000**				
Expenditure to date	Capital					2 109								2 109		445 813	447 921	**252 079**	36.0%

Project: pj-15-0021 b - RSEP - Parks and Amenities: Activity recreation nodes (playgrounds, trees & benches) Location: Malmesbury West

Vote Nos: 9/112-3-723 Fin Source: DEADP 1 485 582

Proj Start: Proj End:

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)
1	1	Construction													On schedule

S/Notes: July 2018: Tender awarded on 28 June2018, awaiting aproval of roll-over application.
Aug 2018: Roll-over approved on 13 Aug 2018, finilasing surety and safety plan.
Sept 2018: Construction commenced on 10 September 2018.
Oct 2018: Construction completion 12%.
Nov 2018: Construction completion 25%.
Dec 2018: Construction completion 35%.
Jan 2019: Construction Completion 50%.
Feb 2019: Construction Completion 60%.

Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				200 000	200 000	200 000	200 000	200 000	200 000	285 582			1 200 000	1 485 582				
Expenditure to date	Capital			3 196	234 544	197 160	88 094	94 803	41 606	6 119				665 521			665 521	820 061	55.2%

Project: pj-15-0025 - RSEP - Parks and Amenities: Public toilets / landscaping Location: Malmesbury West

Vote Nos: 9/112-75-749 Fin Source: DEADP 691 647

Proj Start: Proj End:

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)
1	1	Construction													On schedule

S/Notes: July 2018: Tender awarded on 28 June2018, awaiting aproval of roll-over application.
Aug 2018: Roll-over approved on 13 Aug 2018, finilasing surety and safety plan.
Sept 2018: Construction commenced on 10 September 2018.
Oct 2018: Construction completion 12%.
Nov 2018: Construction completion 25%.
Dec 2018: Construction completion 35%.
Jan 2019: Construction Completion 50%.
Feb 2019: Construction Completion 60%.

Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100 000	100 000	100 000	100 000	100 000	191 647					691 647	691 647				

Swartland Munisipaliteit 28/03/2019

7.4 AANBEVELING SDBIP

- Die MFMA Wet 56 van 2003 definieer 'n gedetailleerde dienslewerings- en begrotings uitvoeringsplan (SDBIP) en moet aandui –
  - Projeksies vir elke maand van –
    - Inkomste wat ingevorder word, deur die bron, en
    - Operasionele en kapitale uitgawes, deur begrotingspos;
- Dienslewering doelwitte en prestasie-aanwysers.
- Die IDP en SDBIP koppel deur Hoofstuk 8 van die IDP.

- **DAT DIE 2019/20 KONSEP SDBIP GOEDGEKEUR WORD AS 'N VOORLOPIGE DOKUMENT VIR DIE DOELEINDES VAN BEOORDELING VAN DIE BEGROTING DEUR NASIONALE EN PROVINSIALE TESOURIE.**

7.4 RECOMMENDED SDBIP

- MFMA Act 56 of 2003 defines a detailed service delivery and budget implementation plan (SDBIP) that must indicate –
  - Projections for each month of –
    - Revenue to be collected, by source; and
    - Operational and capital expenditure, by vote;
- Service delivery targets and performance indicators.
- The IDP and SDBIP linked through Chapter 8 of the IDP.

- **THAT THE 2019/20 DRAFT SDBIP BE APPROVED AS A PROVISIONAL DOCUMENT FOR THE PURPOSES OF ASSESSMENT OF THE BUDGET BY NATIONAL AND PROVINCIAL TREASURY.**


Ken jou risiko's
Know your risks…
2018 tot 2021
2018 to 2021
TEAMWORK
is the LINK
to SUCCESS
Thank you